

SOUTH EAST QUEENSLAND

CITY DEAL

IMPLEMENTATION PLAN

JULY 2023



Australian Government



Queensland
Government



Council of Mayors
SOUTH EAST QUEENSLAND



Acknowledgement

The Australian Government, Queensland Government and Council of Mayors (SEQ) would like to acknowledge the Traditional Owners and Custodians of the land of the Badtjala, Barunggam, Bundjalung Dungibara, Giabal, Gubbi Gubbi, Jagera, Jarowair, Jinibara, Kabi Kabi, Kitabul, Quandamooka, Turrbal, Ugarapul, Wakka Wakka, Yugambah and Yaggera people. We wish to acknowledge and respect their continuing connection to land, waters and culture, and the contribution they make to the life of this region. We pay our respects to their Elders past, present and emerging.

Table of Contents

Overview	4
Snapshot of the SEQ Region.....	5
Objectives and Outcomes.....	6
Progress Since Signing.....	9
Increased employment opportunities for Indigenous individuals and enterprises.....	10
Accelerating future jobs for SEQ	11
1. SEQ Innovation Economy Fund.....	12
2. Smart Region Digital Plan.....	13
3. Local Digital Priority Projects.....	13
4. SEQ Rail Corridor Digital Connectivity.....	14
5. Small Business Friendly Region.....	14
A faster, more connected SEQ region	15
6. Kangaroo Point Green Bridge.....	16
7. Brisbane Metro - Woolloongabba Station.....	17
8. Brisbane Metro - South Bank Transport Study.....	18
9. Loganlea-Meadowbrook Infrastructure.....	19
10. Dunwich Ferry Terminal Upgrade.....	19
11. Road Safety Mapping.....	20
12. Ipswich to Springfield Public Transport Corridor Options Analysis.....	21
13. Southern Gateway Strategic Corridor Planning.....	21
14. Brisbane Valley Highway Safety Upgrades.....	22
A more liveable SEQ	23
15. SEQ Liveability Fund.....	24
16. Resource Recovery Infrastructure.....	25
17. Regional Waste Management Strategy.....	26
18. Resilient Rivers Initiative.....	27
19. Green Urban Infrastructure.....	28
20. Public Art Initiatives.....	29
21. Blue Heart Sunshine Coast.....	30
22. First Nations Cultural Centre Detailed Business Case.....	30
23. Strategic Approach under the Environment Protection and Biodiversity Conservation Act 1999.....	31
Creating thriving communities for SEQ	32
24. Water Initiatives in the Lockyer Valley.....	33
25. Bromelton State Development Area Business Case.....	34
26. Growth Area Compact.....	35
27. Toowoomba Railway Parklands.....	36
28. Planning for Future Region-Shaping Infrastructure.....	37
29. Wellcamp Entertainment Precinct.....	38
Governance and Implementation Framework	39
Governance Arrangements.....	40
Monitoring and Evaluation Metrics.....	41

Overview

One region; connected locally and competing globally.

The South East Queensland (SEQ) City Deal was signed on 21 March 2022 and establishes a partnership between the Australian Government, Queensland Government and Council of Mayors (SEQ).

The three tiers of government are working collaboratively and contributing resources to deliver 29 commitments to generate long-lasting benefits for the community of SEQ. This Implementation Plan provides detail on the delivery of each of the 29 commitments.

Delivery of the 29 commitments will build on existing investments by all levels of government and the private sector to generate thousands of local jobs, boost digital and transport connectivity, enhance liveability and support one of the fastest growing regions in the country. Projects will support the region to develop and deliver high-quality connectivity and community infrastructure. These projects will support the region's booming population and complement broader work to deliver a successful Brisbane 2032 Olympic and Paralympic Games.

The Australian Government, Queensland Government and Council of Mayors (SEQ) acknowledge the region's traditional owners and celebrate Aboriginal and Torres Strait Islander peoples' ongoing and valuable contribution to SEQ's economic, social, and cultural life. All levels of government are working in partnership with Aboriginal peoples and Torres Strait Islander peoples to realise opportunities through the delivery of the commitments.

Snapshot of the SEQ Region

Population

Home to **3.8 million people**, or one in seven Australians.



Growth

South East Queensland's population is expected to increase by over **1.58 million people** by 2041.



Environment

Around **6,000 flora species** and **2,400 native fauna species**.



Employment

Employment in 2020: **1.92 million**.

Projected employment in 2041: **2.62 million**.



Note: Figures accurate at the time of Deal launch in 2022.



Objectives and Outcomes

The Australian Government, Queensland Government and Council of Mayors (SEQ) are focused on delivering commitments that meet four strategic outcomes: accelerating future jobs across SEQ; a faster, more connected SEQ region; a more liveable SEQ; and creating thriving communities for SEQ.

Accelerating future jobs across SEQ



Develop a more export-competitive and knowledge-intensive region to deliver high-value employment opportunities.

Strategic investments committed

1. SEQ Innovation Economy Fund
2. Smart Region Digital Plan
3. Local Digital Priority Projects
4. SEQ Rail Corridor Digital Connectivity
5. Small Business Friendly Region

Building on existing investments

- National Broadband Network
- Advance Queensland
- Sunshine Coast International Submarine Cable Network

A faster, more connected SEQ region



Deliver a more connected region that will drive productivity, reduce congestion and lift global competitiveness.

Strategic investments committed

6. Kangaroo Point Green Bridge
7. Brisbane Metro - Woolloongabba Station
8. Brisbane Metro - South Bank Transport Study
9. Loganlea-Meadowbrook Infrastructure
10. Dunwich Ferry Terminal Upgrade
11. Road Safety Mapping
12. Ipswich-Springfield Public Transport Corridor Options Analysis
13. Southern Gateway Strategic Corridor Planning
14. Brisbane Valley Highway Safety Upgrades

Building on existing investments

- Inland Rail
- Cross River Rail
- Brisbane Metro
- Toowoomba to Brisbane Passenger Rail Business Case

A more liveable SEQ



Deliver a healthy, sustainable and liveable region through new investments in urban amenities and blue and green environmental assets.

Strategic investments committed

15. SEQ Liveability Fund
16. Resource Recovery Infrastructure
17. Regional Waste Management Strategy
18. Resilient Rivers Initiative
19. Green Urban Infrastructure
20. Public Art Initiatives
21. Blue Heart Sunshine Coast
22. First Nations Cultural Centre Detailed Business Case
23. Strategic Approach under EPBC Act

Building on existing investments

- Recycling Modernisation Fund
- Queensland Waste Levy
- Resilient Rivers Initiative
- Building Acceleration Fund

Creating thriving communities



Create more prosperous communities by investing in and planning for future infrastructure, providing better access to jobs and improving housing options.

Strategic investments committed

24. Water Initiatives in the Lockyer Valley
25. Bromelton State Development Area Business Case
26. Growth Area Compact
27. Toowoomba Railway Parklands
28. Planning for Future Region-Shaping Infrastructure
 - Regional Freight Movement Study
 - Open Level Crossing Prioritisation
29. Wellcamp Entertainment Precinct

Building on existing investments

- National Water Grid Investment Framework
- Housing Australia Future Fund
- Inland Rail
- Building Acceleration Fund



Progress Since Signing

The three levels of government are already delivering for local communities throughout South East Queensland:

1. Accelerating jobs across SEQ
 - Building high-value employment opportunities
 - Ten out of eleven Local Government members of the Council of Mayors (SEQ) have adopted the Small Business Friendly Charter, demonstrating their commitment to long-term regulatory harmonisation.
2. A faster, more connected SEQ Region
 - Supporting the region's economic development with an integrated transport system that accommodates future growth, reduces congestion, and enhances productivity
 - Construction of the Kangaroo Point Green Bridge commenced in late 2021 and completion is expected in 2024, providing safer pedestrian and active transport connections.
 - The first phase of targeted safety upgrades along the Brisbane Valley Highway has been completed and further works are expected to begin in mid-2023.
 - Planning has commenced for the delivery of a new Brisbane Metro station at Woolloongabba to improve transport connectivity and reduce congestion.
 - Scoping of the Brisbane Metro South Bank Transport Study has commenced with the final report targeted for completion in early 2024.
3. A more liveable SEQ
 - Enhancing the region's natural environment to support its sustainability and liveability
 - Planning for the next phase of the Resilient Rivers Initiative designed to improve management and health of SEQ rivers is underway.
 - The Blue Heart Initiative continues to support the preservation of the Maroochy River Catchment to establish wetlands to act as a flood storage area, supporting complex wetland and floodplain ecosystems to support habitat for native flora and fauna.
4. Creating thriving communities
 - Progressing scoping for how Deal commitments will contribute to the delivery of Thriving communities in the region
 - Commencement of the Caboolture West Interim Structure Plan on 14 March 2023, providing a regulatory framework to support the assessment and approval of 13,000 new homes, across approximately half of Caboolture West.

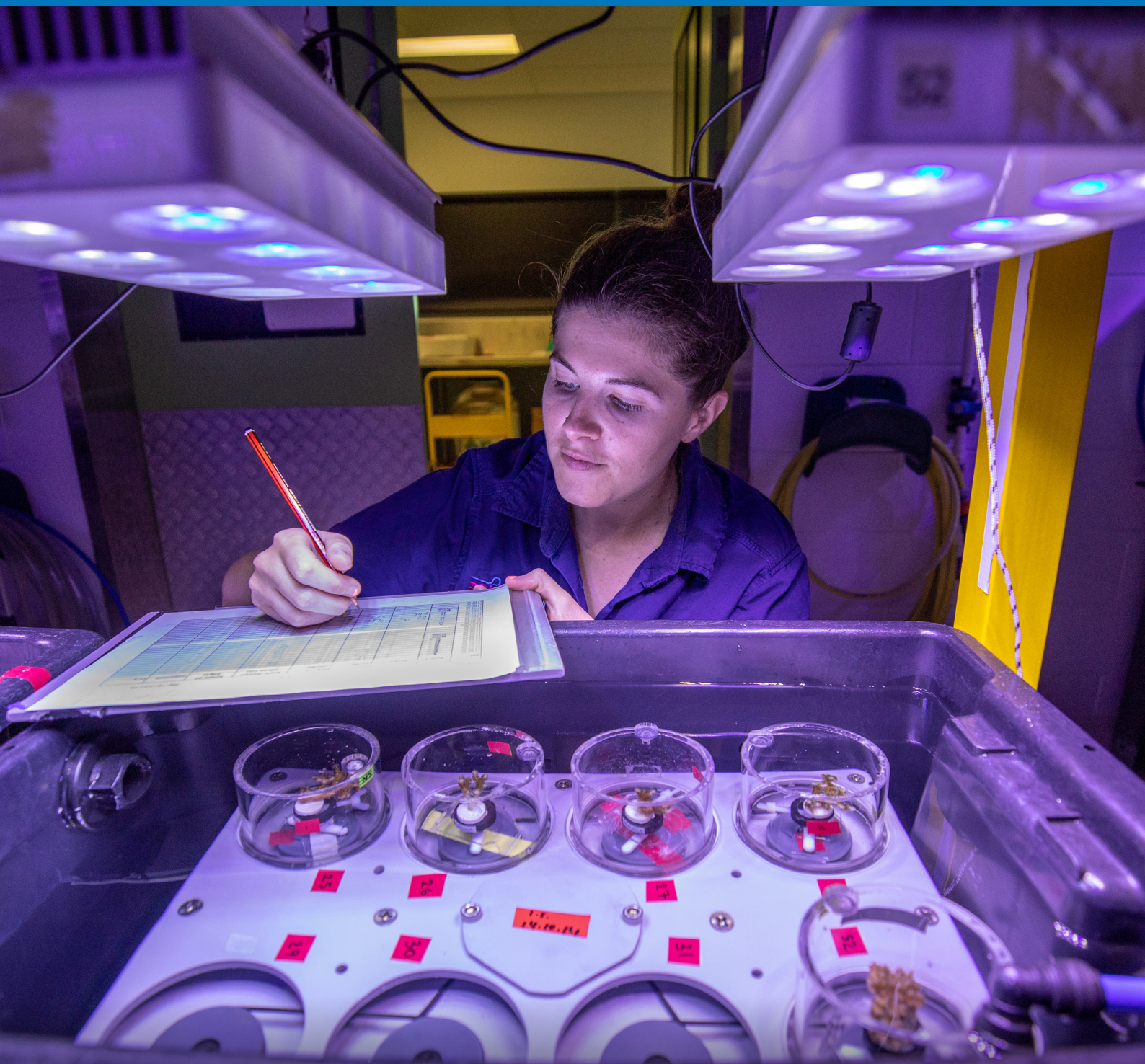
Increased employment opportunities for Indigenous individuals and enterprises

The three levels of government recognise that the culture, history, knowledge and skills of First Nations businesses and communities are integral to the region's success. The Australian Government, Queensland Government and Local Government are engaging with First Nations communities to ensure that the partnership captures and addresses the perspectives and needs of local Aboriginal and Torres Strait Islander peoples. Strengthening our partnerships with First Nations communities aligns with the commitment of Local Government, Queensland Government and the Australian Government to Reconciliation and the National Agreement on Closing the Gap.

The three levels of government are committed to supporting economic outcomes for First Nations Australians. This will be achieved through an Indigenous employment target of 3 per cent (aligned to the Indigenous working age population of SEQ) and a 3 per cent supplier use target. Priority in meeting the targets will be given to local Indigenous businesses, organisations and potential employees. Performance against these targets will be reported as part of the reporting framework.



Accelerating future jobs for SEQ



1. SEQ Innovation Economy Fund

The Australian Government and Queensland Government will partner with the private sector and/or Local Government members of the Council of Mayors (SEQ) to invest in capital projects that promote and grow SEQ's innovation economy. Investment in the SEQ innovation ecosystem will ignite the region's nationally-significant innovation precincts to deliver more high value, knowledge-intensive jobs.

Key milestones

Due	Milestone
Q3 2023	Program guidelines published
Q2 2024	Projects selected and announced
2024	Projects commence and initial works begin
2026-27	Projects completed

Responsibility

Led by the Queensland Government in partnership with the Australian Government.

Financial commitment

\$150 million

Australian Government – \$50 million
Queensland Government – \$50 million

Industry co-investment of at least \$50 million.



2. Smart Region Digital Plan

The Australian Government, Queensland Government and Council of Mayors (SEQ) will work together to identify the digital requirements to drive productivity and lift global competitiveness across SEQ.

This Plan will:

- Identify future opportunities, connectivity gaps and digital infrastructure needs within the region
- Develop strategies to identify and prioritise areas of greater potential economic uplift from further investment in smart digital infrastructure and data technologies
- Consider opportunities to share data, embedding standard practice approaches, engagement principles and digital leadership to enhance interoperability, reduce cost of public service delivery and increase efficiency
- Support businesses and generate high-skilled jobs closer to home.

Key milestones

Due	Milestone
Q3 2023	Engagement with community and industry

*Future milestones are subject to negotiation and will be identified and outlined through reporting processes.

Responsibility

Led by Council of Mayors (SEQ) in partnership with the Queensland Government and Australian Government.

Financial commitment

\$0.75 million

Australian Government - \$0.25 million
 Queensland Government - \$0.25 million
 Council of Mayors SEQ - \$0.25 million

3. Local Digital Priority Projects

The Australian and Queensland Governments will invest in digital solutions that address specific local economic, business and social priorities. This may involve partnering with the private sector or Local Government. The projects will provide place-based digital infrastructure, address localised connectivity gaps, and provide greater and more reliability of service.

Key milestones

Due	Milestone
Q3 2023	Review of digital infrastructure solutions and options
Q4 2023	Finalisation of prioritisation criteria
Q1 2024	Projects selected
Q2 2024	Projects commence
2026-27	Projects completed

Responsibility

Led by Queensland Government in partnership with the Australian Government.

Financial commitment

\$50 million

Australian Government - \$40 million
 Queensland Government - \$10 million

Co-contributions from industry are encouraged. Contributions from Local Governments for projects within their geographic boundary would be welcome but are not required.

4. SEQ Rail Corridor Digital Connectivity

The Australian Government and Queensland Government will partner with the telecommunications industry to deliver improved digital connectivity on selected commuter rail corridors. This initiative will invest in improvements to digital connectivity along one or more selected commuter rail corridors in SEQ, reducing blackspots to assist rail commuters to maximise their productivity while in transit and stay connected to their workplace and home while commuting.

Key milestones

Due	Milestone
2023	Finalisation of Digital Connectivity – Rail Corridors Project Plan
2024	Identification and analysis of investment options
TBC	Completion of project

*Future milestones are subject to negotiation and will be identified and outlined through reporting processes.

Responsibility

Led by the Queensland Government in partnership with the Australian Government.

Financial commitment

\$20 million

Australian Government – \$20 million

The Australian Government will seek a co-contribution from telecommunications providers.

5. Small Business Friendly Region

The Australian Government, Queensland Government and Local Governments will work together to identify short, medium and long-term initiatives that align with the Queensland Small Business Commissioner’s (QSBC) Small Business Friendly Councils (SBFC) charter and support Councils to collaborate and create a small business friendly region. Joint activities will support Councils to fulfil their SBFC charter commitments, ensuring a consistent approach to small business matters.

Key milestones

Due	Milestone
Q2 2023	Parties consider scope
Q3 2023	Identification of short, medium and long-term initiatives that align with the SBFC charter
2023/2024	Delivery of identified initiatives to support small businesses in SEQ

Responsibility

Led by the Queensland Government in collaboration with the Australian Government and Local Government.

Financial commitment

Existing agency resources



A faster, more connected SEQ region





6. Kangaroo Point Green Bridge

The Australian Government and Brisbane City Council will partner to deliver the Kangaroo Point Green Bridge. This new world-class landmark will create a faster and more convenient access route between the CBD, Kangaroo Point and eastern suburbs of Brisbane. The bridge will celebrate Brisbane’s river city and sub-tropical identity and provide an active transport alternative, reducing congestion on the ferry, bus and road networks while improving safety outcomes and promoting a healthier community.

Key milestones

Due	Milestone
Q1 2022	Commencement of major works in the Brisbane River
Q1 2023	Installation of first bridge span
Q4 2023	Completion of main mast installation
Q3 2024	Completion of the Kangaroo Point Green Bridge

Responsibility

Led by Brisbane City Council, in partnership with the Australian Government.

Financial commitment

\$190.2 million

Brisbane City Council – \$127 million
 Australian Government – \$63.2 million

7. Brisbane Metro – Woolloongabba Station

The Australian Government, Queensland Government and Brisbane City Council will each invest \$150 million in a new Woolloongabba Metro station on the South East Busway (SEB) serving both Brisbane Metro and other busway services. The new station at Woolloongabba will improve connectivity between the Woolloongabba Cross River Rail station, Brisbane Metro services and bus services on the South East, supporting urban renewal across the precinct.

This will transform the Woolloongabba precinct and South Brisbane area more broadly, delivering better connectivity, transport solutions and urban realm opportunities. The project will cater for the future transport demand and needs of the region, in line with projected population growth and in preparation for the Brisbane 2032 Olympic and Paralympic Games. The Woolloongabba Station will be a key component for supporting South Brisbane as a thriving commercial hub and Games precinct.

Key milestones

Due	Milestone
Q3 2023	Project plan agreed by the Australian and Queensland Governments and Brisbane City Council
Q2 2030	Construction completed

*Future milestones are subject to negotiation and will be identified and outlined through reporting processes.

Responsibility

Led by the Queensland Government, in partnership with Brisbane City Council and the Australian Government.

Financial commitment

\$450 million

Australian Government – \$150 million
 Queensland Government – \$150 million
 Brisbane City Council – \$150 million





8. Brisbane Metro – South Bank Transport Study

The Australian Government, Queensland Government and Brisbane City Council will co-fund an investigation to improve transport connectivity between the Woolloongabba and South Bank precincts and enhance pedestrian realm and place making at the Queensland Cultural Centre Busway station.

Key milestones

Due	Milestone
Q2 2022	Commencement of project scoping and governance
Q3 2023	Commencement of the Transport Study
Q2 2024	Completion of the Transport Study and final report

Responsibility

Led by Brisbane City Council in partnership with the Queensland Government and Australian Government.

Financial commitment

\$1 million

Australian Government – \$0.333 million
 Queensland Government – \$0.333 million
 Brisbane City Council – \$0.333 million

9. Loganlea-Meadowbrook Infrastructure

The Australian Government, Queensland Government and Logan City Council will support the revitalisation of the Loganlea-Meadowbrook precinct through improved active transport and public transport connectivity and mobility investments. The scope of works will be informed by planning currently under consideration by the Queensland Government, Logan City Council and various capital projects committed for the area.

Key milestones

Due	Milestone
Q3 2023	Initiatives selected and project plan agreed to by the Australian Government, Queensland Government and Logan City Council
Q4 2024	Staged delivery of infrastructure commitments with first tranche completed from 2024, subject to approvals

*Future milestones are subject to negotiation and will be identified and outlined through reporting processes.

Responsibility

Led by the Queensland Government in partnership with Logan City Council and the Australian Government.

Financial commitment

\$45 million

Australian Government - \$18.4 million
 Queensland Government - \$21.6 million
 Logan City Council - \$5 million

10. Dunwich Ferry Terminal Upgrade

The Australian Government, Queensland Government and Redland City Council will upgrade the Ferry Terminal at Junner Street, Dunwich. The upgraded infrastructure and services will improve connectivity and promote tourism to the island. The scope of the project will be informed by public consultation, including with the Quandamooka Yoolooburrabee Aboriginal Corporation.

Key milestones

Due	Milestone
Q3 2023	Finalisation of Gumpi Master Plan
Q4 2023	Scoping of Dunwich Ferry Terminal Precinct Planning and delivery of project plan in consultation with stakeholders
TBC	Completion of project

*Future milestones will be outlined in the Project Plan and will be identified and outlined through reporting processes.

Responsibility

Led by the Queensland Government in collaboration with the Redland City Council and Australian Government.

Financial commitment

\$41 million

Australian Government - \$10 million
 Queensland Government - \$30 million
 Redland City Council - \$1 million



11. Road Safety Mapping

The Australian Government will provide investment to enable Local Government to evaluate their road networks to identify opportunities for future safety improvements.

Key milestones

Due	Milestone
Q3 2023	Implementation of road network mapping and road network safety assessments
Q1 2024	Completion of project

Responsibility

Administered by the Queensland Government in partnership with the Australian Government and Local Government.

Financial commitment

\$110,000

Australian Government - \$110,000

12. Ipswich to Springfield Public Transport Corridor Options Analysis

The Australian Government, Queensland Government and Ipswich City Council will deliver a Preliminary Evaluation for a public transport corridor between Ipswich Central and Springfield Central. The commitment will include an options analysis for the connection between the Ipswich City Centre and Springfield Town Centre via the Ripley Town Centre and Redbank Plains.

Key milestones

Due	Milestone
Q2 2023	Preliminary Evaluation project plan agreed by Australian and Queensland Governments and Ipswich City Council (subject to approvals)
Q3 2023	Engagement of consultant to support delivery of Preliminary Evaluation
Q2 2024	Completion of Preliminary Evaluation, including options analysis (subject to approvals)

Responsibility

Led by the Queensland Government in partnership with Ipswich City Council, in consultation with the Australian Government.

Financial commitment

\$2.5 million

Australian Government – \$1 million
 Queensland Government – \$1 million
 Ipswich City Council – \$0.5 million

Following the Preliminary Evaluation, partners will consider a jointly funded detailed business case (\$7.5 million) subject to relevant approvals.

13. Southern Gateway Strategic Corridor Planning

The Australian Government, Queensland Government and Logan City Council will undertake a strategic assessment of a proposed transport corridor to connect communities in Park Ridge, Flagstone and Yarrabilba with a direct link to the Logan and Gateway Motorways.

The SEQ City Deal document published in March 2022 initially considered the delivery of a business case for the Southern Gateway. The three levels of government agreed later in 2022 to rescope this commitment and its consideration of the Southern Gateway as catalyst connecting infrastructure to support investment and growth across the Southern Employment Corridor.

Key milestones

Due	Milestone
Q1 2024	Commencement of strategic corridor planning
Q1 2025	Draft Strategic Assessment presented to Australian and Queensland Governments and Logan City Council
Q2 2025	Completion of Strategic Assessment of corridor, subject to approvals

Responsibility

Led by the Queensland Government in partnership with the Logan City Council and Australian Government.

Financial commitment

\$1 million

Australian Government – \$400,000
 Queensland Government – \$400,000
 Logan City Council – \$200,000

14. Brisbane Valley Highway Safety Upgrades

The Australian Government, Queensland Government and Somerset Regional Council will deliver targeted safety upgrades along the 89.52km Brisbane Valley Highway, supporting the major freight corridor between Somerset and greater SEQ.

Key milestones

Q2 2022	Completion of Fernvale project (\$1.566 million) and Esk Pavement Rehabilitation (Australian Government (\$4.4 million) and Queensland Government (\$1.1 million))
Q3 2022	Commencement of safety improvements to the Brisbane Valley Highway (Ipswich - Harlin), Warrego Highway to Fernvale
Q3 2022	Commencement of planning for the development of an overtaking lanes business case for the Brisbane Valley Highway (Ipswich - Harlin)
Q2 2024	Australian Government, Queensland Government and Somerset Regional Council prioritise and scope projects from new funding
Q4 2024	Commencement of planning for further safety upgrades and future funding agreements
Q4 2026	Completion of next tranche of safety upgrades from original funding commitments
2027	Further funding approvals and delivery of ongoing improvements to Brisbane Valley Highway

*Future milestones are subject to negotiation and will be identified and outlined through reporting processes

Responsibility

Led by the Queensland Government in partnership with the Australian Government and the Somerset Regional Council.

Financial commitment

\$45.966 million (including 2022 investments in Esk and Fernvale) that includes **\$20.5 million in new funding**

Australian Government - \$24.4 million (\$20 million in new funding)

Queensland Government - \$21.066 million

Somerset Regional Council - \$500,000 (new funding)



A more liveable SEQ



15. SEQ Liveability Fund

The Australian Government, Queensland Government and Council of Mayors (SEQ) will establish the SEQ Liveability Fund. The Fund will support Local Government projects that create liveable, creative, sustainable and healthy communities. Projects funded will be of a regional or sub-regional scale that leave a legacy in the community. These may include delivery of a range of improvements such as community facilities, urban amenity or enhanced liveability, and support environmental infrastructure and open spaces.

Key milestones

Due	Milestone
Q2 2023	Guidelines finalised
Q3 2023	Funding applications open
Q4 2023	Projects selected and announced
Q4 2024	Commencement of projects
Q2 2027	Completion of Liveability Fund projects

Responsibility

Led by the Queensland Government in partnership with the Australian Government and Local Government members of the Council of Mayors (SEQ).

Financial commitment

\$285.8 million

Australian Government – \$100 million
Queensland Government – \$100 million
Local Government – The value of Council co-contributions required is varied.





16. Resource Recovery Infrastructure

The Australian Government, Queensland Government and Local Government will develop waste processing infrastructure in SEQ that will increase resource recovery rates, facilitate organics recycling and progress the region towards a circular economy. The three levels of government will invest in a number of infrastructure projects / initiatives to support this outcome.

Key milestones

Due	Milestone
Q4 2023	Scope of initiatives and projects agreed by the Australian Government, Queensland Government and Local Government
Q1 2024	Projects announced
Q2 2024	Project Plans agreed and projects commence
Q2 2026	Completion of projects

*Future milestones are subject to negotiation and will be identified and outlined through reporting processes

Responsibility

Led by the Queensland Government in partnership with participating Local Government members of the Council of Mayors (SEQ) and industry who will deliver projects in consultation with the Australian Government.

Financial commitments

\$105 million

Australian Government - \$35 million
 Queensland Government - \$35 million
 Local Government - \$35 million

Co-contributions from industry will be encouraged

This funding will complement separate initiatives undertaken in the region through the Queensland and Australian Governments.



17. Regional Waste Management Strategy

The Australian Government, Queensland Government and the Council of Mayors (SEQ) will continue to support a region-wide approach to managing waste infrastructure to support the region’s progress towards government resource recovery targets and a circular economy.

This will include opportunities to improve recovery rates of recyclable material from the general waste stream and recovering and reusing organic waste. The Australian Government, Queensland Government and the Council of Mayors (SEQ) will work together to harmonise waste management practices and policy, and align procurement guidelines to improve markets for recovered material. The three levels of government will also consider data sharing mechanisms and emerging opportunities from new recycling technologies.

This work will support implementation of the SEQ Waste Management Plan (2021) and behavioural change initiatives funded by the Queensland Government and Council of Mayors (SEQ).

Key milestones

Due	Milestone
Q3 2023	Queensland Government confirms funding model for delivery of behavioural change roadmap to improve waste sorting and support the rollout of organics recycling in the region
2023-2025	Delivery of education campaign to improve waste sorting and support the rollout of organics recycling in the region
2026	All levels of government agree data sharing principles and methods

Responsibility

Led by the Council of Mayors (SEQ), in partnership with the Queensland Government, and in collaboration with the Australian Government.

Financial commitment

\$0.5 million

Queensland Government – \$0.5 million

18. Resilient Rivers Initiative

The Australian Government, Queensland Government and Council of Mayors (SEQ), in partnership with First Nations peoples, non-government organisations, public utilities and the private sector, will invest in works to improve the health of the region's catchments, waterways and Moreton Bay. The initiative recognises that more can be delivered, by undertaking strategic on-ground work to improve environmental, social and economic outcomes support resilient, productive, liveable and growing SEQ catchments to 2045. These works will support improvements in urban and rural land management, revegetation, channel works, weed management, bank stabilisation, wetland restoration and filtration systems to improve water quality and enhance the values and services of rivers and surrounds to the residents and visitors to SEQ.

Key milestones

Due	Milestone
Q3 2023	Delivery of an agreed overarching implementation and investment strategy for Resilient Rivers
Q2 2024	Completion of 2023-24 program
Q2 2025	Completion of 2024-25 program
Q2 2026	Completion of 2025-26 program
Q2 2027	Completion of 2026-27 program

Responsibility

Led by the Council of Mayors (SEQ), in partnership with the Australian Government and the Queensland Government.

Financial commitment

\$40 million

Australian Government - \$10 million
Queensland Government - \$10 million
Council of Mayors (SEQ) - \$10 million

\$10 million co-investment will be sought from industry.





19. Green Urban Infrastructure

The Queensland Government and Local Governments will identify opportunities to provide green infrastructure that promotes active transport and walkability in the region. Projects will work to reduce urban heat, encourage healthy lifestyles, and consider opportunities for green connectivity across SEQ. Local Government members of the Council of Mayors (SEQ) will be invited to apply for funding from the Queensland Government to deliver projects in the region.

Key milestones

Due	Milestone
Q1 2024	Finalisation of selection criteria
Q2 2024	Commencement of Program and criteria published
2025	Commencement of Local Government co-funded projects
Q2 2026	Completion of Local Government co-funded projects

Responsibility

Led by the Queensland Government in partnership with participating Local Government members of the Council of Mayors (SEQ) who will deliver projects in consultation with the Australian Government.

Financial commitment

\$20 million

Queensland Government – \$10 million
Local Councils – \$10 million

20. Public Art Initiatives

The Australian Government will enhance place-making and promote a more liveable SEQ through public art and architecture. Funding will be available to artists to deliver public art within the region that contributes to place-based activation and delivers improvements to the built environment. Local Government members of the Council of Mayors (SEQ) will be invited to participate in the initiative and will commit to in-kind support for the ongoing maintenance of the artworks, where appropriate.

Key milestones

Due	Milestone
2023	Guidelines published and proposals sought Selected projects announced
2024	Commencement of Projects
2025	Completion of Projects

Responsibility

Led by the Queensland Government in partnership with the Australian Government and in collaboration with Local Government members of the Council of Mayors (SEQ).

Financial commitment

\$10 million

Australian Government – \$10 million



21. Blue Heart Sunshine Coast

The Australian Government, Queensland Government and Sunshine Coast Council in partnership with the private sector are further investing in Blue Heart Sunshine Coast, an innovative partnership-based project being delivered on more than 5,000 hectares of the Maroochy River floodplain. Under the SEQ City Deal, funding will assist to expand the existing Blue Heart partnership and support delivery of the project's integrated outcomes, including conservation, sport, water quality, and recreation.

Key milestones

Due	Milestone
Q3 2023	Project plan agreed to and investment strategy developed
Q4 2023	Commencement of investment actions within allocated budget
2025	Completion of project

Responsibility

Led by Sunshine Coast Council, in partnership with the Queensland Government and the Australian Government.

Financial commitment

\$35.3 million (not including broader investments).

Australian Government – \$5 million
Queensland Government – \$15 million

Sunshine Coast Council–Ongoing funding from Council Budget to be confirmed on an annual basis, in addition to the existing investment of \$5.3 million to date.

Co-investment of \$10 million will be sought from other partners.

The commitment is separate but complementary to the Australian Government's investment in Blue Heart through the Blue Carbon Ecosystem Restoration Grants, delivered by the Department of Climate Change, Energy, the Environment and Water.

22. First Nations Cultural Centre Detailed Business Case

The Australian Government, Queensland Government and Brisbane City Council will undertake a Detailed Business Case for an iconic First Nations Cultural Centre in Brisbane to showcase the unique stories, traditions and cultures of Queensland's First Nations peoples.

Key milestones

Due	Milestone
Q3 2023	Plan approach for the development of business case and commence consultation with First Nations Peoples, Traditional Owner Groups and community
Q1 2025	Delivery of final business case

Responsibility

Led by the Queensland Government in partnership with Brisbane City Council and the Australian Government.

Financial commitment

\$3 million

Australian Government – \$1 million
Queensland Government – \$1 million
Brisbane City Council – \$1 million



23. Strategic Approach under the Environment Protection and Biodiversity Conservation Act 1999

The Australian Government and Queensland Government will consider approaches to protect critical habitat and species and create greater certainty for industry. The Queensland Government will invest \$5 million in the delivery of strategic planning for environmental preservation in the region. The Australian Government will invest \$5 million in capital works to support the regeneration and rehabilitation of critical habitats and species.

Queensland Government investment

Key milestones

Due	Milestone
2024	Completion of strategic planning

Australian Government investment

Key milestones

Due	Milestone
Q3 2023	Completion of project plan for capital investments
Q2 2024	Completion of capital investments

*Future milestones are subject to negotiation and will be identified and outlined through reporting processes

Responsibility

Led by the Queensland Government in collaboration with the Australian Government.

Financial commitment

\$10 million

Australian Government – \$5 million
Queensland Government – \$5 million

Creating thriving communities for SEQ



24. Water Initiatives in the Lockyer Valley

The Australian Government, Queensland Government and Local Government will invest in initiatives to enhance water supply security for southeast Queensland, including the Lockyer and Somerset regions. This includes progressing projects that promote sustainability, water availability, security and efficiency recognising the importance of the agriculture sector to southeast Queensland as well as the key role played by Lockyer and Somerset as the prime food production region. Improved sustainable management will provide greater resilience in the face of climate change and increase the value of every drop of water available, providing a broad range of benefits to the region.

Key milestones

Due	Milestone
Q3 2023	Commencement of planning and scoping for longer term water security
Q2 2024	Agreement of investment decision and forward program
Q2 2025	Completion of Project works

*Future milestones are subject to negotiation and will be identified and outlined through reporting processes.

Responsibility

Longer term water security planning led by the Queensland Government in collaboration with the Australian Government

Planning to secure water supply for Lockyer Valley and Somerset regions led by the Lockyer Valley Regional Council and Somerset Regional Council in collaboration with the Australian and Queensland Governments.

Financial commitment

\$13.3 million

Australian Government - \$10 million
Queensland Government - \$2.5 million
Lockyer Valley Regional Council and Somerset Regional Council - \$0.8 million





25. Bromelton State Development Area Business Case

The Bromelton SDA Scheme 2017 presents a vision to establish Bromelton as a major industrial area for industrial development of regional, state and national significance, particularly for activities that require large lots and distance from residential areas. The Scheme also aims to foster synergies between industry and business activity clusters, leveraging Bromelton's proximity to the Beaudesert regional centre. The Australian Government, Queensland Government and Scenic Rim Regional Council will develop a Business Case to determine what infrastructure planning, sequencing, prioritisation and capital investment is required to activate the 15,610ha State Development Area.

Key milestones

Due	Milestone
Q2 2023	Commencement of technical studies in relation to land development constraints and opportunities and infrastructure requirements
Q3 2023	Commencement of business case in consultation with stakeholders, including land and infrastructure development options, infrastructure sequencing and catalytic development strategies
Q4 2026	Completion of business case, including development sequencing plan, infrastructure strategy and funding requirements

Responsibility

Led by the Queensland Government, in partnership with Scenic Rim Regional Council and the Australian Government.

Financial commitment

\$5 million

Australian Government – \$2 million
 Queensland Government – \$2.5 million
 Scenic Rim Regional Council – \$0.5 million

26. Growth Area Compact

The Australian Government, Queensland Government and Moreton Bay Regional Council will establish a Growth Area Compact for Caboolture West. The compact will realise a more coordinated approach to enabling infrastructure to support the delivery of affordable housing options in Caboolture West. The Australian Government will contribute a \$100 million loan (in-principle) to support the delivery of key trunk or next generation communications infrastructure in the development, supporting the delivery of affordable housing within the Growth Area. The Queensland Government investment will support the delivery of trunk infrastructure and the investment by the Moreton Bay Regional Council will be a proportion of the Council's overall investment in the development of the area.

Key milestones

Due	Milestone
Q2 2022	Commencement of infrastructure planning and prioritisation
Q2 2023	Consideration of project scope and governance
Q4 2023	Selection of infrastructure projects and commencement of detailed planning
Q2 2024	Commencement of Construction
2027	Completion of infrastructure delivery

*Future milestones are subject to negotiation and will be identified and outlined through reporting processes

Responsibility

Led by the Queensland Government, in partnership with Moreton Bay Regional Council, in collaboration with the Australian Government.

Financial commitment

\$210 million (including \$100 million loan)

Australian Government – \$100 million loan (in-principle, subject to further approvals)
 Queensland Government – \$100 million
 Moreton Bay Regional Council – \$10 million to the initiative

The three levels of government will engage with the private sector to investigate opportunities for potential partnerships and funding support.





27. Toowoomba Railway Parklands

The Australian Government, Queensland Government and Toowoomba Regional Council will explore options for catalysing the regeneration of the Toowoomba Railway Parklands Priority Development Area (PDA) and create an active transport corridor between the new Toowoomba Hospital – Baillie Henderson Hospital campus with the existing hospital along Gowrie Creek.

The Toowoomba Railway Parklands PDA will develop as an active, high quality, mixed density urban village which will reinforce and frame the Toowoomba CBD core area. The PDA will integrate industrial, heritage, residential choices and valuable urban parklands and contribute to amenity for the broader Toowoomba region.

The Australian Government, Queensland Government and Toowoomba Regional Council will undertake investigations and develop a business case to identify opportunities for the continued development of the Toowoomba Railway Parklands PDA, incorporating the parkland regeneration area, activating the precinct and attracting investors to deliver affordable housing.

Key milestones

Due	Milestone
Q3 2023	Confirmation of project scope and governance Commencement of preliminary investigation studies, and business case development for investment in the Parklands PDA
Q4 2023	Commencement of stakeholder engagement and procurement activities for investment in the Parklands PDA
Q4 2024	Completion of business case
Q4 2027	Completion of City Deal investment in PDA

*Future milestones are subject to negotiation and will be identified and outlined through reporting processes.

Responsibility

Parklands investment and business case led by Toowoomba Regional Council. Support for precinct activation and housing investment led by the Queensland Government in partnership with the Australian Government, and in collaboration with Toowoomba Regional Council.

Financial commitment

\$25 million

Australian Government – \$10 million
 Queensland Government – \$10 million
 Toowoomba Regional Council – \$5 million

28. Planning for Future Region-Shaping Infrastructure

The Australian Government, Queensland Government and Local Government are considering an approach for infrastructure in SEQ to support a more vibrant and connected region and enable better access to jobs, services and recreation.

Developing a plan for Future Region Shaping Infrastructure will consider both infrastructure and land use planning to enable more informed investment by both governments and industry in SEQ, securing better value for money. The three levels of Government will work together to develop a mechanism of consultation and cooperation to consider population growth; housing accessibility; reducing congestion; enhancing transport connectivity, building efficient freight networks, enhancing enabling digital infrastructure and increasing road safety.

This commitment will incorporate a consideration of regional freight movements, key priority freight corridors (including but not limited to the Mount Lindesay Highway) and priorities for future infrastructure investment to enhance supply chain logistics in the region. The Queensland Government will also consider an agreed approach with Local Government and Queensland Rail for upgrading level crossings in SEQ to enable better transport and freight mobility in SEQ.

Key milestones

Due	Milestone
Q3 2023	Commencement of the Future Region Shaping Infrastructure intergovernmental working group and consideration of scope and governance
Q4 2023	Submission of project plan for future work stream milestones and responsibilities agreed by Australian and Queensland Governments and CoMSEQ
Q2 2025	Delivery of report for consideration by partners

*Future milestones are subject to negotiation and will be identified and outlined through reporting processes.

Responsibility

Led by the Queensland Government in partnership with the Australian Government and the Council of Mayors (SEQ).

Financial commitment

\$9.1 million

Australian Government – \$2.7 million
 Queensland Government – \$3.7 million
 Council of Mayors SEQ – \$2.7 million (including contribution to consideration of Mt Lindesay Highway)



29. Wellcamp Entertainment Precinct

The Wellcamp Entertainment Precinct will incorporate motorsport, driver-training and 40-000 person performing arts venue. This precinct would aim to attract major events across the performing arts, business, tourism, sport and events sectors, with potential opportunities available for businesses such as advanced automotive manufacturing, accommodation providers, restaurants and cafes.

The Queensland Government in partnership with the private sector will deliver investments towards a motorsport and entertainment precinct near Toowoomba.

Key milestones

Due	Milestone
Q4 2023	Scoping of deliverables
Q4 2024	Commencement of funded deliverables
Q2 2026	Completion of funded deliverables

*Future milestones are subject to negotiation and will be identified and outlined through reporting processes.

Responsibility

Led by the Queensland Government.

Financial commitment

\$135 million

Queensland Government – \$40 million

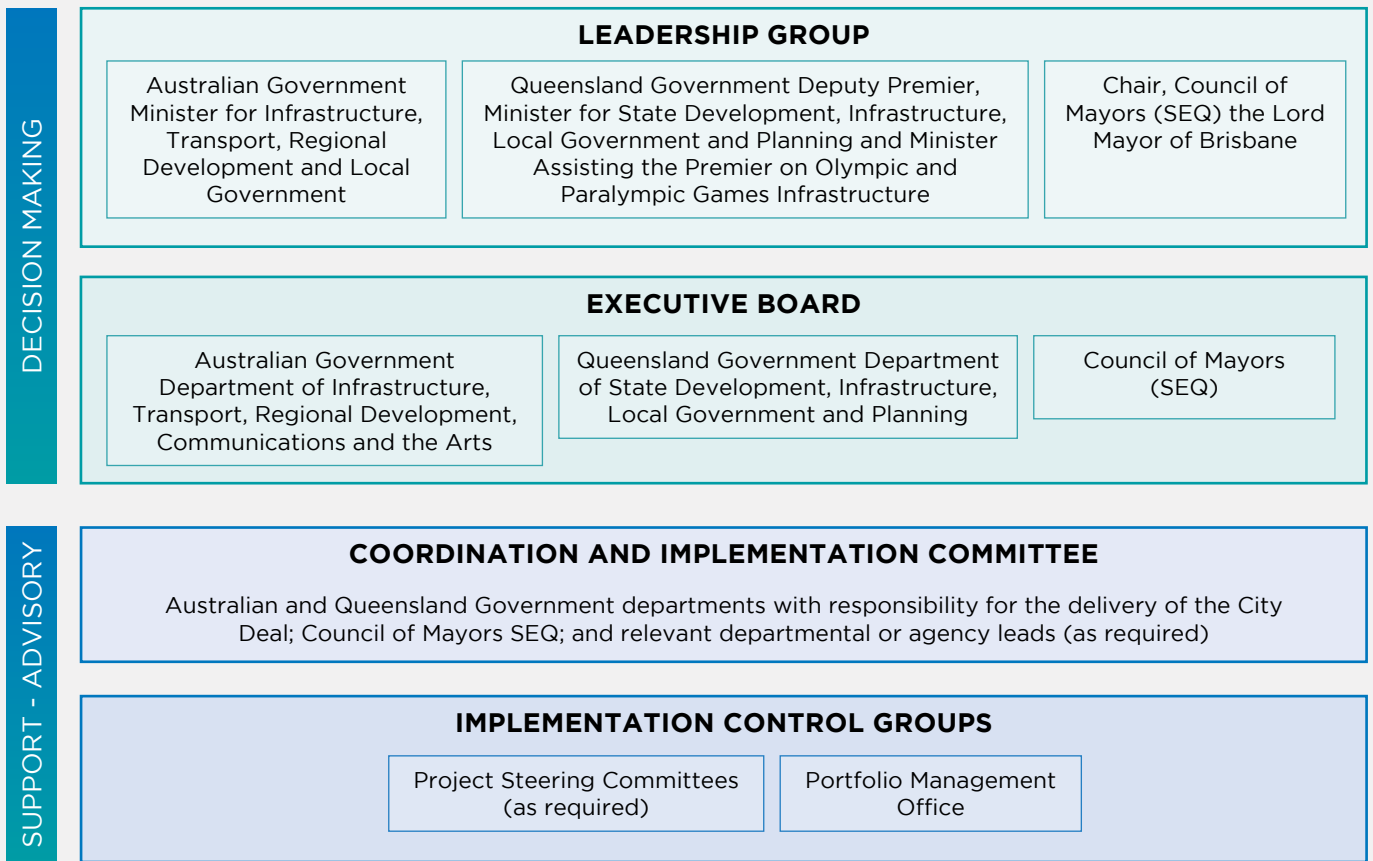
Investment of \$95 million from industry will be sought to deliver the entertainment precinct.

Governance and Implementation Framework

The partnership aims to drive genuine trilateral governance reform, with all three levels of government working collaboratively to deliver the partnership's objectives and commitments. The partnership will establish and maintain trilateral governance arrangements that provide multiple forums for the three levels of government to implement the commitments while responding to emerging issues in the region and evaluating future opportunities.

The Australian Government will provide funding under the Federation Funding Agreement - Infrastructure and the National Partnership Agreement on Land Transport Infrastructure Projects. The Queensland Government will enter into contractual arrangements with relevant Local Governments or private operators, as appropriate, for delivery of agreed infrastructure. The Queensland Government will provide reports to the Australian Government on progress of the commitment under the arrangements of the Federation Funding Agreement - Infrastructure and the National Partnership Agreement on Land Transport Infrastructure Projects.

Governance Arrangements



LEADERSHIP GROUP

The Leadership Group has primary responsibility and overarching collective leadership to ensure the implementation of the partnership meets agreed milestones and achieves project outcomes.

EXECUTIVE BOARD

The Executive Board is the central point of engagement for the three tiers of government and provides strategic direction, decision making and resolution of issues.

COORDINATION AND IMPLEMENTATION COMMITTEE

The Coordination and Implementation Committee oversees control groups, manages risk, delivers issue management and resolution. The committee is responsible for governance, probity, reporting and monitoring the delivery of commitments.

IMPLEMENTATION CONTROL GROUPS

Implementation Control groups will guide the planning and delivery of individual commitments and provide technical advice. The Portfolio Management Office will monitor the delivery and alignment of outcomes.

STAKEHOLDER ENGAGEMENT

INDUSTRY REFERENCE GROUP

The Industry Reference Group will provide a forum for engagement with industry, research and community representatives, and stakeholders.

Monitoring and Evaluation Metrics

The success of the commitments will be monitored through a series of indicators and evaluation metrics. As well as measuring inputs and processes, key performance metrics will enable an assessment of the value that the partnership produces for local communities in the SEQ region. These metrics will be adapted and reframed in response to emerging trends as well as the evolution of the partnership over time.

Outcome	
Accelerating jobs for the future	<ul style="list-style-type: none"> • Activation of innovation precincts to support the delivery of export competitive and knowledge intensive jobs across the region • Support growth of priority sectors and leverage the competitive advantage of regional trade hubs and enterprise hubs
A faster, more connected region	<ul style="list-style-type: none"> • Transformation of regional connectivity to improve mobility for people, goods and services • Support improved efficiency in the public transport network with an increased focus on safety enhancements and congestion mitigation • Enable prioritisation of investment to connect key trade areas to unlock pathways to market, and maximise supply chain potential • Unlocking transformational land use opportunities arising from investment in region-shaping transport infrastructure
A more liveable SEQ	<ul style="list-style-type: none"> • Protection and enhancement of the SEQ lifestyle to ensure sustainable communities with access to rich, biodiverse spaces • Improvement of community facilities and infrastructure, urban amenity, with increased access to art and cultural spaces to showcase the unique history of the region and its people
Create thriving communities	<ul style="list-style-type: none"> • Collaborative planning and engagement with communities on relevant commitments to inform sustainable growth • Creation of new cultural and entertainment opportunities • Delivery of enabling infrastructure to unlock new housing and employment precincts in strategic growth areas
Region-wide	<ul style="list-style-type: none"> • Collaboration across the levels of government, business and industry to unlock economic development and support region wide prosperity • Support of First Nations people and initiatives to facilitate accessibility and capability in key focus areas.

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