

# SOUTH EAST QUEENSLAND

## SEQ CITY DEAL



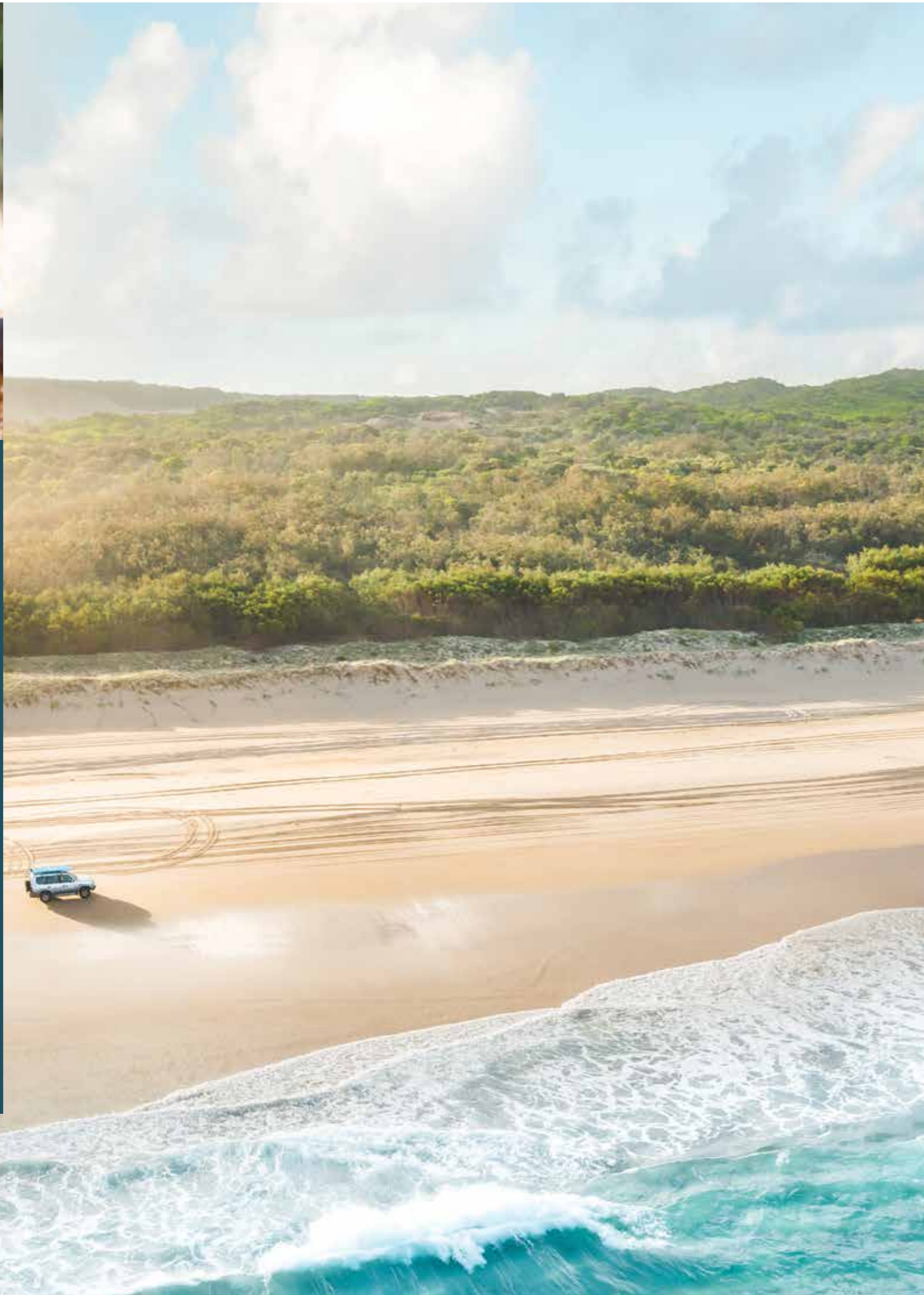




## Acknowledgements

The partners to the South East Queensland (SEQ) City Deal would like to acknowledge the traditional owners and custodians of the land of the Badtjala, Barunggam Bundjalung Dungibara, Giabal, Gubbi Gubbi, Jagera, Jarowait, Jinibara, Kabi Kabi Kitabul, Quandamooka, Turrbal, Ugarapal Waka Waka, Yugambah, Yuppera people. We wish to acknowledge and respect their continuing connection to land, waters and culture, and the contribution they make to the life of this region. We pay our respects to their elders past, present and emerging.

We thank industry and community partners for their ongoing collaboration and encouragement in developing the SEQ City Deal. Together, we will work towards our future growth and prosperity through the delivery of the commitments in this City Deal. Deal Partners recognise the challenges that growth will bring, not just locally, but also for the state and the national economy. As a partnership, we will continue to collaborate with industry and community leaders to create and realise opportunities that will increase prosperity and productivity. Working together to ensure SEQ gets better, not just bigger, is a key priority which will create benefits for the community of SEQ, Queensland, and Australia.



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## Contents

- 01 Acknowledgements
  - 03 Foreword
  - 07 SEQ Region
  - 08 Vision
  - 10 Outcomes
  - 11 Commitments
  - 13 Deal at a Glance
  - 15 Accelerating future jobs across SEQ
  - 19 A faster, more connected SEQ region
  - 27 A more liveable SEQ
  - 33 Create thriving communities for SEQ
  - 39 Governance and Implementation
  - 41 Measuring and Monitoring
  - 42 Credits
-



# Foreword

The South East Queensland (SEQ) region is home to more than 3.8 million people – one in seven Australians. An increasing number of Australians are choosing to call SEQ home, making it the fastest growing region in the country. SEQ is an emerging powerhouse, with thriving industries and businesses offering new opportunities for employment, lifestyle, innovation, and investment.

The challenge and opportunity facing SEQ is to accommodate population growth by leveraging investment in infrastructure, services and amenities. By 2041, the region is anticipated to grow to 5.4 million residents, requiring 794,000 new homes, and one million new jobs. To support this growth, SEQ requires a strategic vision and strong leadership that can bring the community together as a united region.

Through the SEQ City Deal, the Australian Government, Queensland Government, and the Council of Mayors (SEQ) are working together to plan and deliver enhanced investment for the region. Deal Partners also recognise the important role of the private sector as a partner in delivering the SEQ City Deal. The SEQ City Deal is intended to provide a foundation for coordination and collaboration between the three levels of government, in partnership with the private sector, to support SEQ's vision to grow into one region connected locally and competing globally.

The Deal is an enduring 20-year partnership focused on transforming SEQ and improving connectivity, increasing liveability, and accelerating the creation of future jobs. The Deal will work to generate long-lasting benefits for the community of SEQ, and address the challenges of building a prosperous and thriving region.

The 2032 Brisbane Olympic and Paralympic Games provide a once-in-a-generation

opportunity to showcase the region to the world. The Games can be the catalyst for the region's transition to a more connected, integrated, liveable, sustainable and innovative place, providing a lasting legacy for future generations. While separate initiatives, the City Deal's investment in the growth of SEQ's infrastructure will support the delivery of the 2032 Games.

Deal Partners also acknowledge the region's traditional owners and celebrate Aboriginal and Torres Strait Islander peoples' ongoing and valuable contribution to SEQ's economic, social, and cultural life. All levels of government will work collaboratively and in partnership with Aboriginal peoples and Torres Strait Islander peoples to realise opportunities through the City Deal.

The SEQ City Deal reflects our mutual confidence in SEQ's future and the commitment of Deal Partners to transform the region's future together. Investments through the City Deal will work to deliver an export-competitive, knowledge-intensive region with a diverse range of high-value and local jobs. Deal Partners will seek opportunities to build future employment and technology assets, including in the advanced manufacturing, agribusiness, transport and logistics, and innovation sectors.

We look forward to delivering a significant package of investment to the residents of SEQ, now and over the next 20 years.

## a shared vision and narrative for SEQ



**The Honourable Scott Morrison MP**  
Prime Minister of Australia



**The Honourable Annastacia Palaszczuk MP**  
Premier of Queensland and Minister for the Olympics



**The Right Honourable Councillor Adrian Schrinner**  
Council of Mayors (SEQ) Chair and Lord Mayor of Brisbane



**The Honourable Paul Fletcher MP**  
Minister for Communications, Urban Infrastructure, Cities and the Arts



**The Honourable Steven Miles MP**  
Queensland Deputy Premier and Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympics Infrastructure



# Council of Mayors (SEQ)



**Council of Mayors (SEQ) Chair and Lord Mayor Adrian Schinner**  
Brisbane City Council



**Council of Mayors (SEQ) Deputy Chair and Mayor Paul Antonio**  
Toowoomba Regional Council



**Council of Mayors (SEQ) Treasurer and Mayor Karen Williams**  
Redland City Council



**Mayor Teresa Harding**  
Ipswich City Council



**Mayor Tanya Milligan**  
Lockyer Valley Regional Council



**Mayor Darren Power**  
Logan City Council



**Mayor Peter Flannery**  
Moreton Bay Regional Council



**Mayor Clare Stewart**  
Noosa Council



**Mayor Greg Christensen**  
Scenic Rim Regional Council



**Mayor Graeme Lehmann**  
Somerset Regional Council



**Mayor Mark Jamieson**  
Sunshine Coast Council

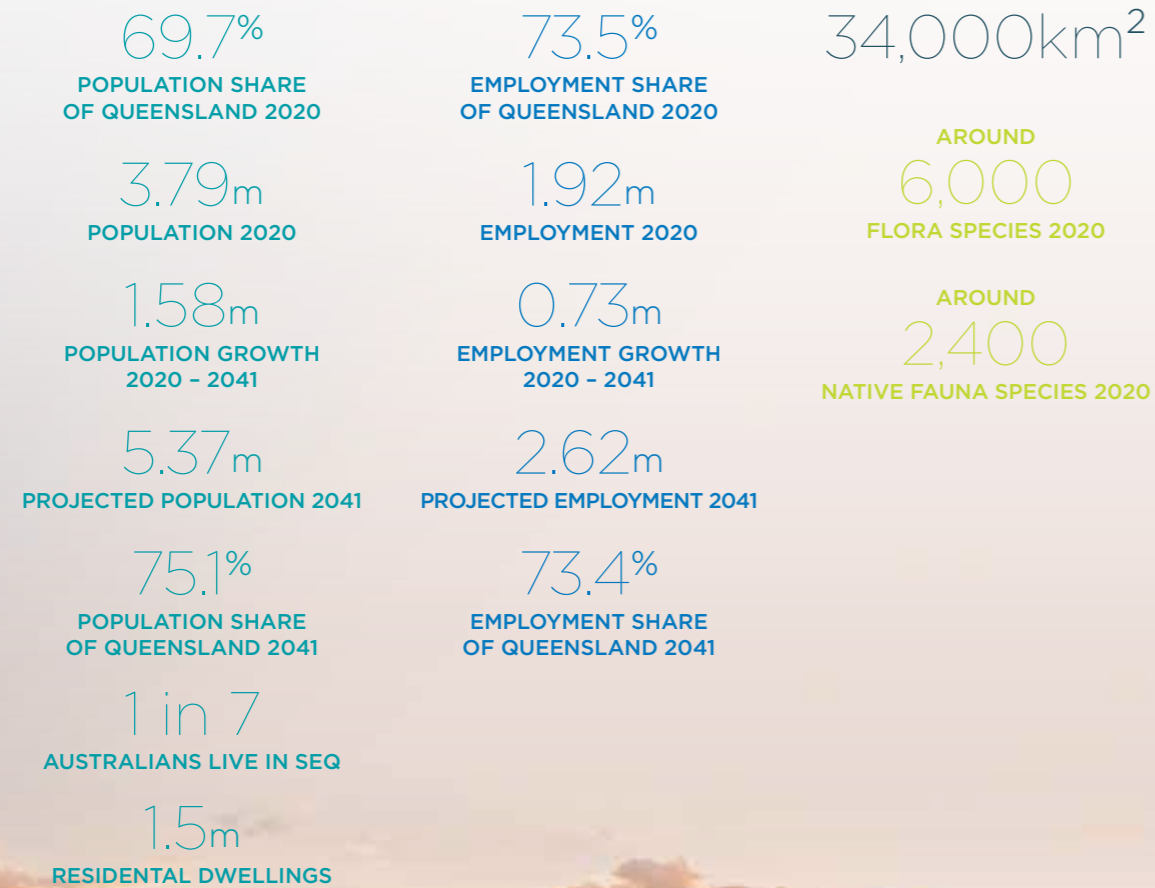
# Collaborating to make SEQ better, not just bigger

The Deal Partners for the SEQ City Deal include the Australian Government, Queensland Government and the Council of Mayors (SEQ), representing the interests of the eleven councils and one in seven Australians.

Transforming our region's future together

Be part of the conversation: [#SEQCityDeal](https://twitter.com/SEQCityDeal)

# SEQ Region



# Vision

SEQ is a major economic gateway, home to world-class innovators, researchers, producers and entrepreneurs. An increasing population size in Queensland will demand more from the region's amenities, services and infrastructure.

Deal commitments will support a more connected region, with digital and transport connectivity that can drive productivity and deliver greater mobility for people and goods. Investments in transport systems and faster connections will help to reduce congestion and enable better access to jobs, services and recreation.

The City Deal will also work to unlock new economic development corridors for trade and enterprise by leveraging opportunities in fast growing sub-regions. Investments will enhance prosperity in SEQ through more affordable living options, more efficient freight movements and improved coordination of services.

The three levels of government will also invest in urban and social infrastructure to assist the region to respond sustainably to rapid population growth. Projects will deliver

improved management of the region's green and blue environmental assets, and support the transition to a circular economy.

The Deal will complement and build on existing investments by all levels of government and the private sector. The initial investments will guide next steps in delivering on the vision of the Deal and provide a framework for further collaboration. As SEQ establishes itself as a global region, Deal Partners will collaborate with industry and the community to consider emerging regional priorities and growth opportunities throughout the broader region from Noosa to the Gold Coast and out to Toowoomba. Ahead of the 2032 Olympic and Paralympic Games and beyond, commitments delivered through the City Deal will support a thriving region that is connected, sustainable and innovative, and ready to compete on the global stage.

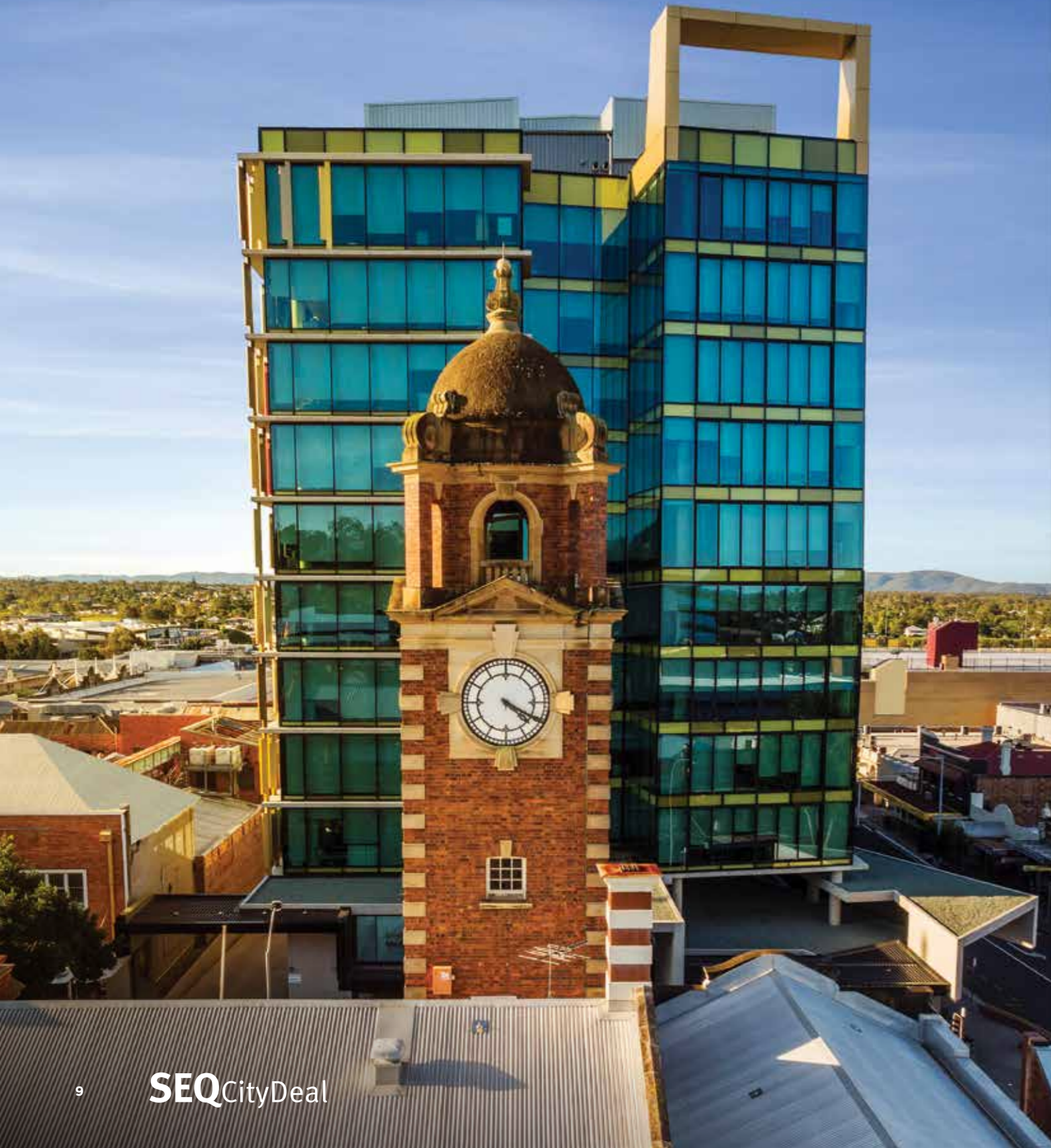
# Snapshot

The SEQ City Deal will deliver a significant package of investments, including:

- Effective waste management and recycling solutions
- Infrastructure and planning to support a productive freight, transport and logistics sector
- Growing SEQ's knowledge economy, technology assets and skills base
- Enabling productivity through digital infrastructure
- Supporting small business efficiency
- Encouraging sustainable development
- Enhancing access to housing
- Building green infrastructure to increase living standards and reduce urban heat islands
- Enhancing natural spaces within the urban environment.



one region;  
connected locally and  
competing globally.



## Outcomes

The SEQ City Deal will focus on achieving the following outcomes:



### Accelerating future jobs across SEQ

- Support the shift to an innovative and knowledge-intensive region, enabled by world-class digital connectivity.
- Seek opportunities to build high-value employment in advanced manufacturing, agribusiness, transport, logistics and innovation sectors.
- Enable SEQ to become a more export-competitive region.



### A faster, more connected SEQ region

- Enable greater and faster mobility for people and goods throughout the region by making new investments in transport systems and connections.
- Support the region's economic development with an integrated transport system that accommodates future growth, reduces congestion, and enhances productivity.



### A more liveable SEQ

- Deliver a healthy, sustainable and liveable region through new investments in urban amenities, blue and green environmental assets, and transitioning to a circular economy.
- Enhance the region's natural environment to support its sustainability and liveability.



### Create thriving communities for SEQ

- Unlock new economic development corridors for trade and enterprise by leveraging employment and investment opportunities in fast growing subregions.
- Enhance prosperity in SEQ through improved housing choice, more affordable living options, better access to jobs and improved coordination of services.



# Commitments



## Accelerating future jobs across SEQ

### Strategic Investments committed

- SEQ Innovation Economy Fund
- Small Business Friendly Region
- Smart Region Digital Plan
- SEQ Rail Corridor Digital Connectivity
- Local Digital Priority Projects

### Related Investments under the Deal

- Resource Recovery Infrastructure
- Regional Waste Management Strategy
- First Nations Cultural Centre Business Case
- Regional Freight Movement Study
- Bromelton State Development Area Business Case

### Building on Existing Investments

- National Broadband Network
- Advance Queensland
- Sunshine Coast International Submarine Cable Network



## A faster, more connected SEQ region

### Strategic Investments committed

- Brisbane Valley Highway Safety Upgrades
- Brisbane Metro - Woolloongabba Station
- Brisbane Metro - South Bank Transport Study
- Kangaroo Point Green Bridge
- Road Safety Mapping
- Regional Freight Movement Study
- Dunwich Ferry Terminal Upgrade
- Loganlea-Meadowbrook Infrastructure
- Open Level Crossing Prioritisation
- Ipswich-Springfield Options Analysis
- Southern Gateway Business Case

### Related Investments under the Deal

- Smart Region Digital Plan
- Planning for Future Region-Shaping Infrastructure
- SEQ Rail Corridor Digital Connectivity

### Building on Existing Investments

- Inland Rail
- Cross River Rail
- Brisbane Metro
- Toowoomba to Brisbane Passenger Rail Business Case



## A more liveable SEQ

### Strategic Investments committed

- SEQ Liveability Fund
- Resilient Rivers Initiative
- Resource Recovery Infrastructure
- Regional Waste Management Strategy
- First Nations Cultural Centre Business Case
- Green Urban Infrastructure
- Public Art Initiatives
- Blue Heart Sunshine Coast
- Strategic Approach under EPBC Act

### Related Investments under the Deal

- Loganlea-Meadowbrook Infrastructure
- Smart Region Digital Plan
- Brisbane Valley Highway Safety Upgrades

### Building on Existing Investments

- Recycling Modernisation Fund
- Queensland Waste Levy
- Resilient Rivers Initiative
- Building Acceleration Fund



## Create thriving communities for SEQ

### Strategic Investments committed

- Planning for Future Region-Shaping Infrastructure
- Water Initiatives in the Lockyer Valley
- Growth Area Compact
- Toowoomba Railway Parklands
- Bromelton State Development Area Business Case
- Wellcamp Entertainment Precinct

### Related Investments under the Deal

- SEQ Innovation Economy Fund
- Loganlea-Meadowbrook Infrastructure
- Green Urban Infrastructure
- Southern Gateway Business Case
- Smart Region Digital Plan

### Building on Existing Investments

- Inland Rail
- Recycling Modernisation Fund
- Building Acceleration Fund
- National Water Grid Investment Framework



# Deal at a Glance



## KEY

Under the Deal commitments, specific projects, programs and policy interventions are divided into two classifications, either:

- Localised place-based project investments (usually a single Local Government Area) or
- Region-wide reform initiatives


Map	Place-Based	Outcomes	Investment	LGA	Investment Reform	Page
1	Blue Heart Sunshine Coast		\$35.3M	Sunshine		31
2	Brisbane Metro – Woolloongabba Station		\$450M	Brisbane		21
3	Brisbane Metro – South Bank Transport Study		\$1M	Brisbane		21
4	Brisbane Valley Highway Safety Upgrades		\$40.5M	Somerset		25
5	Bromelton State Development Area Business Case		\$5M	Scenic Rim		35
6	Dunwich Ferry Terminal Upgrade		\$41M	Redland		22
7	First Nations Cultural Centre Detailed Business Case		\$3M	Brisbane		32
8	Growth Area Compact		\$210M	Moreton	 	36
9	Ipswich - Springfield Public Transport Corridor Options Analysis		\$10M	Ipswich		23
10	Kangaroo Point Green Bridge		\$190.2M	Brisbane		20
11	Loganlea - Meadowbrook Infrastructure		\$45M	Logan	 	22
12	Southern Gateway Business Case		\$1M	Logan		25
13	Toowoomba Railway Parklands		\$25M	Toowoomba	 	36
14	Wellcamp Entertainment Precinct		\$40M	Toowoomba		37
15	Water Initiatives in the Lockyer Valley		\$13.3M	Lockyer Valley	 	35
Region-Wide Reform		Outcomes	Investment		Investment Reform	Page
16	Green Urban Infrastructure		\$20M			30
17	Local Digital Priority Projects		\$40M		 	17
18	Open Level Crossing Prioritisation		\$2M			24
19	Planning for Future Region-Shaping Infrastructure		\$5M			37
20	Public Art Initiatives		\$10M			31
21	Regional Freight Movement Study		\$2.1M			24
22	Regional Waste Management Strategy		\$0.5M			29
23	Resilient Rivers Initiative		\$40M		 	30
24	Resource Recovery Infrastructure		\$105M			29
25	Road Safety Mapping		\$0.11M			23
26	SEQ Innovation Economy Fund		\$150M		 	16
27	SEQ Liveability Fund		\$285.8M		 	29
28	SEQ Rail Corridor Digital Connectivity		\$30M		 	18
29	Small Business Friendly Region		-			18
30	Smart Region Digital Plan		\$0.75M			17
31	Strategic Approach under EPBC Act		\$10M		 	32





## Accelerating future jobs across SEQ

The SEQ City Deal will:

- Support the shift to an innovative and knowledge-intensive region, enabled by world-class digital connectivity.
- Seek opportunities to build high-value employment in advanced manufacturing, agribusiness, transport, logistics and innovation sectors.
- Enable SEQ to become a more export-competitive region.



### SEQ Innovation Economy Fund



Deal investment:

**\$150M**  

The Australian Government and Queensland Government will partner with the private sector and/or local government to invest in capital projects that promote and grow SEQ's innovation economy. Investment in the SEQ innovation ecosystem will ignite the region's nationally-significant innovation precincts to deliver more high value, knowledge-intensive jobs.





**Smart Region Digital Plan**



Deal investment: **\$0.75M**  

The Australian Government, Queensland Government and Local Government will work together to identify the digital requirements to drive productivity and lift global competitiveness across SEQ. This Plan will outline approaches to embedding smart solutions in industries and communities across the region.

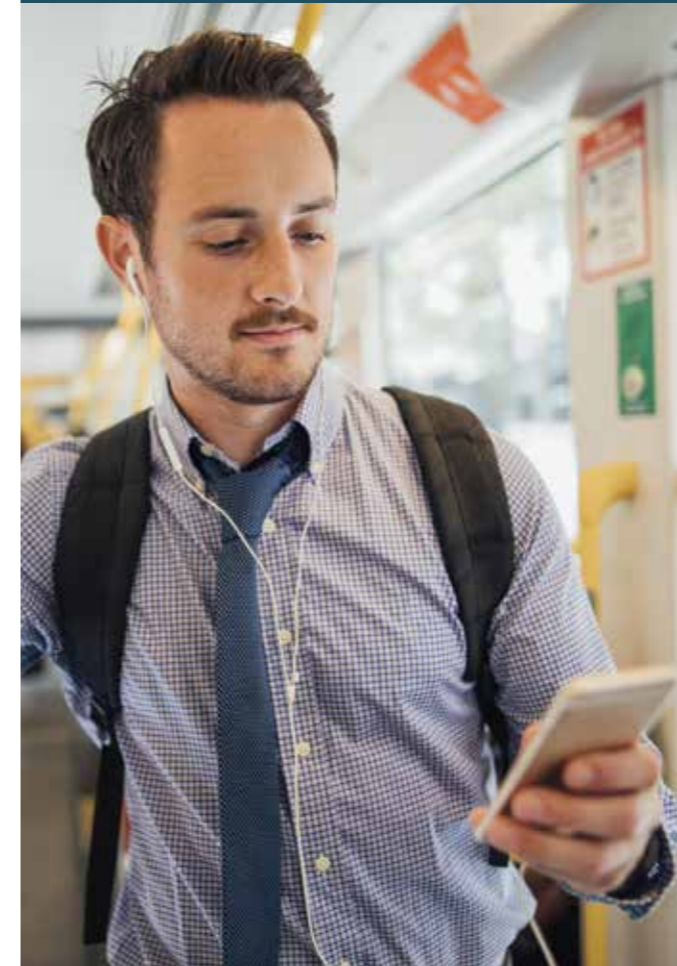
**Local Digital Priority Projects**





Deal investment: **\$40M**  

The Australian and Queensland Governments will partner with the private sector and local government to enhance digital connectivity to address specific local economic, business and social priorities. The projects will provide place-based digital infrastructure, address localised connectivity gaps, and provide greater and more reliability of service.

**SEQ Rail Corridor Digital Connectivity**



Deal investment: **\$30M**  

The Australian Government and Queensland Government will partner with the telecommunications industry to deliver improved digital connectivity on selected commuter rail corridors.

**Small Business Friendly Region**



The Australian Government, Queensland Government and Local Government will identify small business regulation that can be streamlined and harmonised to reduce red tape for SMEs across the region.





## A faster, more connected SEQ region

The SEQ City Deal will:

- Enable greater and faster mobility for people and goods throughout the region by making new investments in transport systems and connections.
- Support the region's economic development with an integrated transport system that accommodates future growth, reduces congestion, and enhances productivity.



### Kangaroo Point Green Bridge



*artist's impression*

Deal investment:

**\$190.2M**

The Australian Government and Brisbane City Council will partner to deliver the Kangaroo Point Green Bridge. This will provide an active transport connection from Kangaroo Point to the Brisbane CBD to reduce congestion, create safer pedestrian connections and provide healthier commuting alternatives.





### Brisbane Metro — Woolloongabba Station



artist's impression

Deal investment:

**\$450M** 

### Brisbane Metro — South Bank Transport Study



artist's impression

Deal investment:

**\$1M** 

### Loganlea — Meadowbrook Infrastructure



artist's impression

Deal investment:

**\$45M**  

### Dunwich Ferry Terminal Upgrade



artist's impression

Deal investment:

**\$41M** 

The Australian Government, Queensland Government and Brisbane City Council will co-invest in a new Brisbane Metro — Woolloongabba Station to provide improved connectivity and transport solutions.

The Australian Government, Queensland Government and Brisbane City Council will co-fund an investigation into enhanced modal integration and transport connectivity to and through South Bank.

The Australian Government, Queensland Government and Logan City Council will support the revitalisation of the Loganlea/ Meadowbrook precinct through improved connectivity and mobility investments. Any further funding contributions will be considered by the Queensland Government following completion of the agreed business case and detailed design work.

The Australian Government, Queensland Government and Redland City Council will upgrade the Ferry Terminal at Junner Street, Dunwich, to include a new pontoon, shelters, retail and commercial premises, improved landscape and arrivals area. The upgraded infrastructure and services will improve connectivity and promote tourism to the island.





### Road Safety Mapping



Deal investment:

**\$0.11M**

The Australian Government will provide investment to enable local government to evaluate their road networks to identify opportunities for safety improvements.

### Ipswich to Springfield Public Transport Corridor Options Analysis



Deal investment:

**\$10M\***

The Australian Government, Queensland Government and Ipswich City Council will commit to deliver an options analysis for a public transport corridor between Ipswich Central and Springfield Central with nine new stations.

\*Following the options analysis (\$2.5m committed) Deal Partners will consider a jointly funded detailed business case (\$7.5M subject to relevant approvals).

### Regional Freight Movement Study



Deal investment:

**\$2.1M**

The Australian Government, Queensland Government and Council of Mayors (SEQ), with the private sector, will identify key priority freight corridors and priorities for infrastructure investment to enhance supply chain logistics.

### Open Level Crossing Prioritisation



Deal investment:

**\$2M**

The Australian Government, Queensland Government and Council of Mayors (SEQ) will consider short, medium and long term priorities to improve rail level crossing infrastructure.





### Southern Gateway (Park Ridge Connector) Business Case



Deal investment:

\$1M 

### Brisbane Valley Highway Safety Upgrades

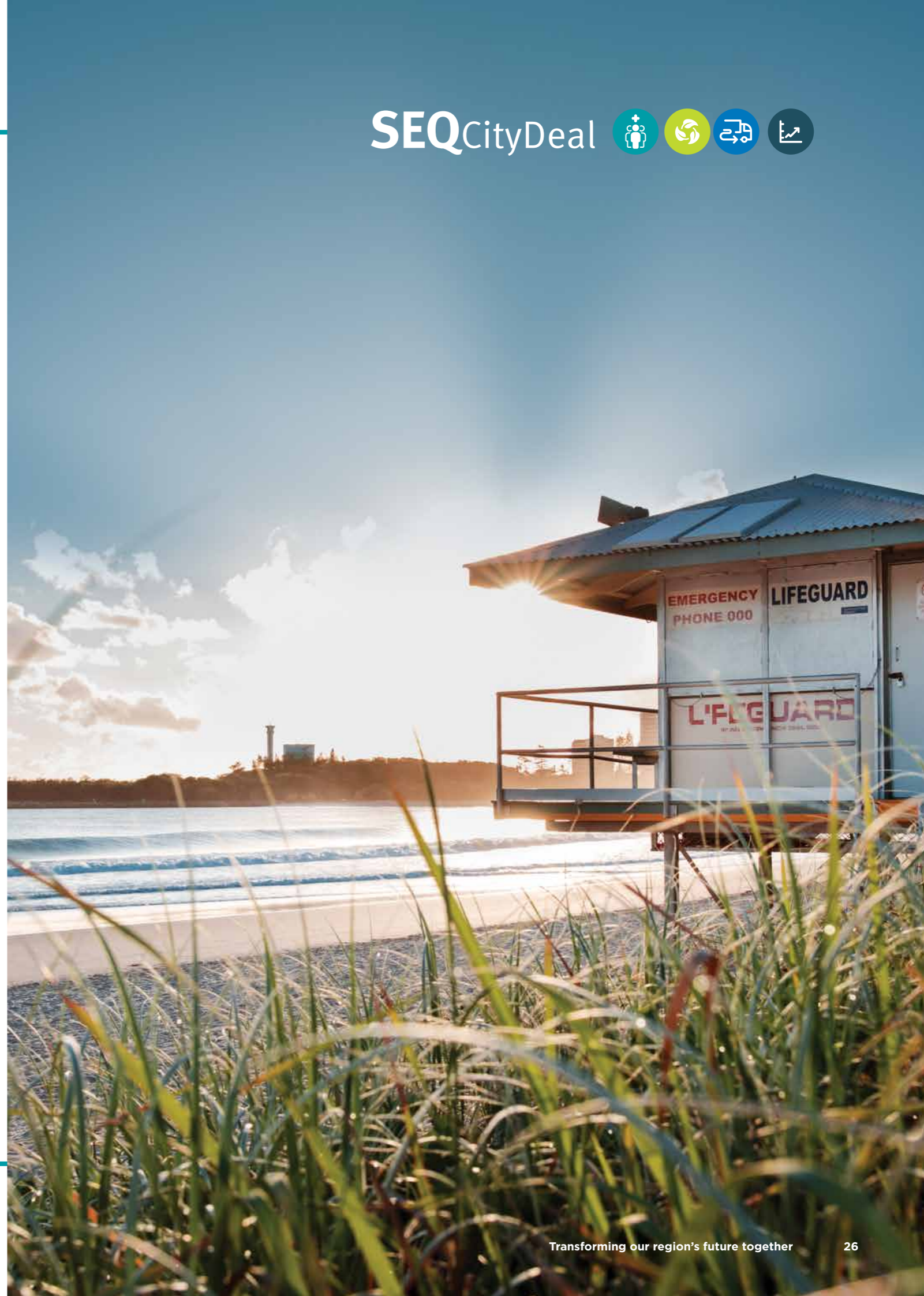


Deal investment:

\$40.5M 

The Australian Government, Queensland Government and Logan City Council will develop a business case for a proposed transport corridor to connect communities in Park Ridge, Flagstone and Yarrabilba. The connection would provide a direct link to the Logan and Gateway motorways.

The Australian Government, Queensland Government and Somerset Regional Council will deliver targeted safety upgrades along the 89.52km Brisbane Valley Highway, supporting the major freight corridor between Somerset and greater SEQ.







## A more liveable SEQ

The SEQ City Deal will:

- ④ Deliver a healthy, sustainable and liveable region through new investments in urban amenities, blue and green environmental assets, and transitioning to a circular economy.
- ④ Enhance the region's natural environment to support its sustainability and liveability.







### SEQ Liveability Fund



Deal investment: **\$285.8M**  

The Australian Government, Queensland Government and Council of Mayors (SEQ) will establish the SEQ Liveability Fund. Projects funded will deliver improved community facilities, urban amenity or enhanced liveability, and support environmental infrastructure and open spaces.

### Resource Recovery Infrastructure and Regional Waste Management Strategy



Deal investment: **\$105.5M**  

The Australian Government, Queensland Government and Local Government will develop a region-wide approach to managing waste infrastructure, to improve SEQ's resource recovery and progress the region towards a circular economy. Partners will harmonise waste management practices and policy, and align procurement guidelines to improve markets for recovered material.

### Resilient Rivers Initiative



Deal investment: **\$40M**  

The Australian Government, Queensland Government and Council of Mayors (SEQ), in partnership with the private sector, will invest in capital works to improve the health of the region's rivers and waterways and address water quality.

### Green Urban Infrastructure



Deal investment: **\$20M** 

The Queensland Government and Council of Mayors (SEQ) will identify opportunities to provide green infrastructure. This will include addressing urban heat, encouraging a more walkable SEQ, and considering opportunities for green connectivity across SEQ.





Public Art Initiatives



Deal investment: **\$10M** 

The Australian Government will enhance place-making and promote a more liveable SEQ through public art and architecture.

Blue Heart Sunshine Coast



Deal investment: **\$35.3M** 

The Australian Government, Queensland Government and Sunshine Coast Council in partnership with the private sector will expand the existing Blue Heart partnership. The initiative will establish wetlands to provide flood management, include sediment reduction work, and provide protection for the Maroochy River Catchment.

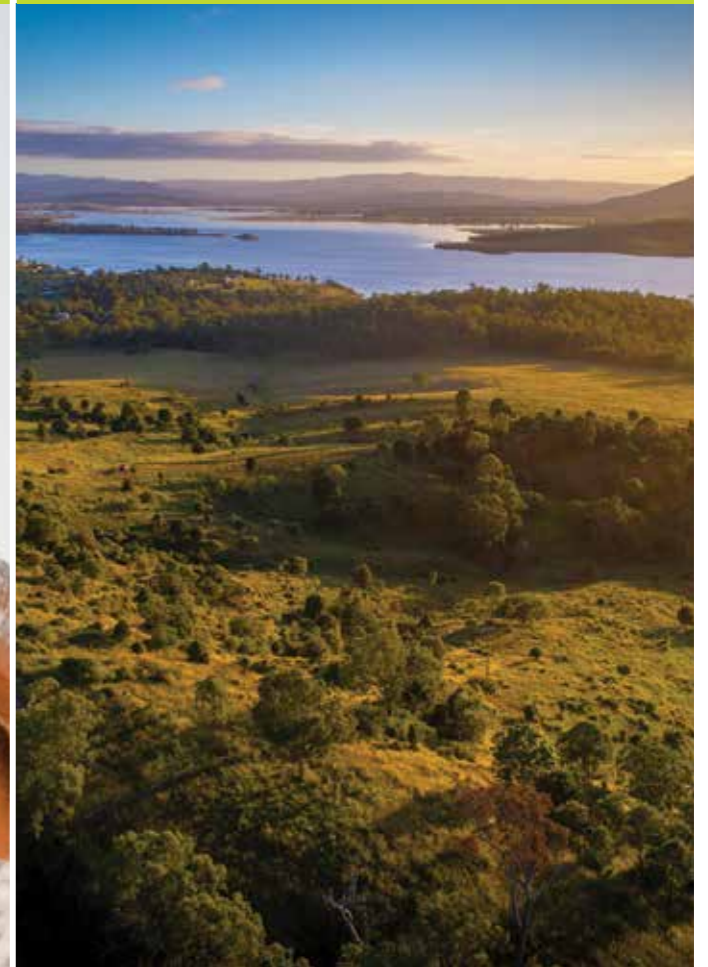
First Nations Cultural Centre Detailed Business Case



Deal investment: **\$3M** 

The Australian Government, Queensland Government and Brisbane City Council will undertake a Detailed Business Case for an iconic First Nations Cultural Centre in Brisbane to showcase the unique stories, traditions and cultures of Queensland's First Nations peoples.

Strategic Approach under EPBC Act



Deal investment: **\$10M**  

The Australian Government and Queensland Government will consider approaches to protect critical habitat and species and create greater certainty for industry.





## Create thriving communities for SEQ

The SEQ City Deal will:

- 📍 Unlock new economic development corridors for trade and enterprise by leveraging employment and investment opportunities in fast growing sub-regions.
- 📍 Enhance prosperity in SEQ through improved housing choice, more affordable living options, better access to jobs and improved coordination of services.







### Water Initiatives in the Lockyer Valley



Deal investment: **\$13.3M**  

Deal Partners will invest in initiatives to enhance water supply and efficiency for Lockyer Valley and consider longer term planning to secure supply of water for growers in the Lockyer and Somerset region.

### Bromelton State Development Area Business Case





Deal investment: **\$5M**  

The Australian Government, Queensland Government and Scenic Rim Regional Council will develop a Business Case to determine what infrastructure planning, sequencing, prioritisation and capital investment is required to activate the 15,610ha State Development Area.

### Growth Area Compact



Deal investment (incl. loan): **\$210M**  

The Australian Government, Queensland Government and Moreton Bay Regional Council will establish a pilot Growth Area Compact for Caboolture West. The compact will realise a more coordinated approach to enabling infrastructure to support the delivery of affordable housing options in Caboolture West.

### Toowoomba Railway Parklands



*artist's impression*

Deal investment: **\$25M**  

The Australian Government, Queensland Government and Toowoomba Regional Council will explore options for the regeneration of the Toowoomba Railway Parklands Priority Development Area to increase housing availability.





### Planning for Future Region-Shaping Infrastructure



Deal investment:

\$5M

### Wellcamp Entertainment Precinct



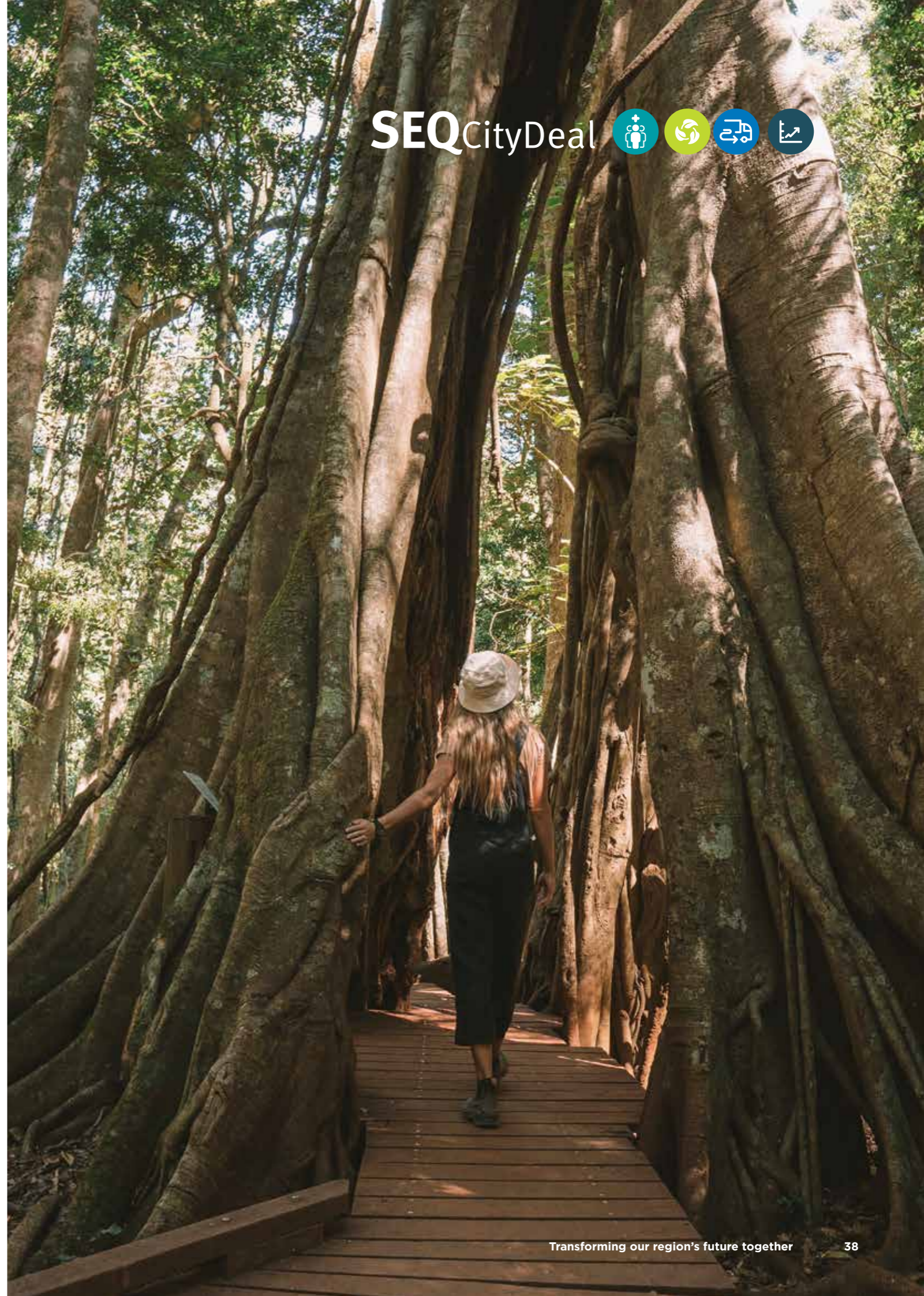
*artist's impression*

Deal investment:

\$40M

The Australian Government, Queensland Government and Local Government will identify the infrastructure and land use planning needed to keep pace with projected population growth. This will enable more informed investment by government and industry in SEQ.

The Queensland Government in partnership with the private sector (\$95 million investment) will deliver a motorsport and entertainment precinct near Toowoomba.

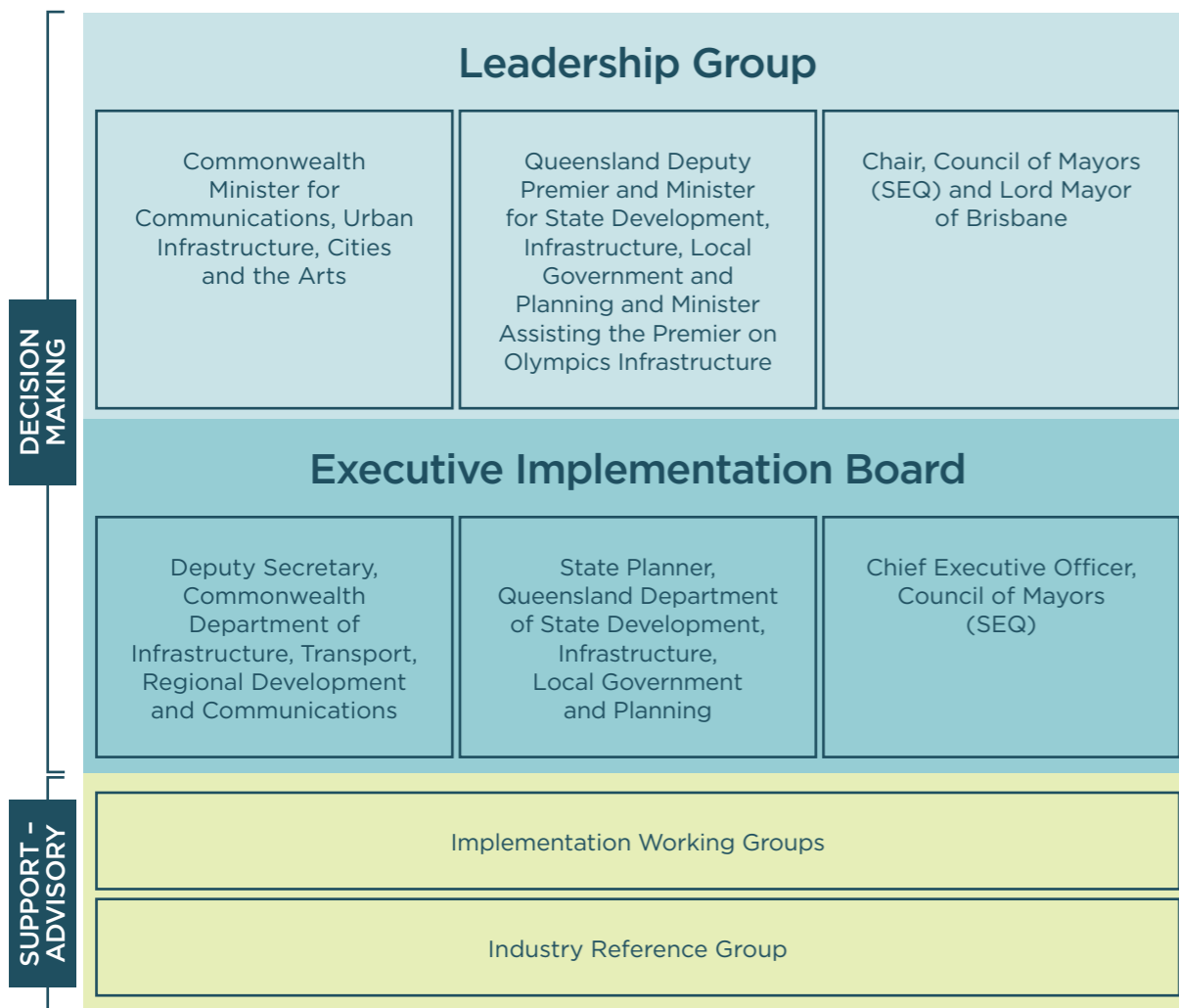




# Governance and Implementation

The City Deal presents a new opportunity to drive genuine trilateral governance reform, one that is fit-for-purpose, both robust and flexible, while promoting social, economic and fiscal equity. Effective governance and leadership are essential ingredients for successful cities and regions, and the City Deal provides the platform for uniting our civic, government, industry and community leaders to collaboratively drive the success of SEQ.

The Deal will establish governance arrangements that provide a mechanism for the three levels of government to collaborate on emerging issues in SEQ. This will require a sustained focus on evolving contemporary and responsive governance frameworks, to successfully manage growth and embrace transformation offered by the City Deal. Deal Partners will continue to evaluate future opportunities to partner in delivering region-shaping infrastructure.



## Leadership Group

The Leadership Group provides a point of collective leadership to ensure that the implementation of the Deal meets agreed milestones and achieves project outcomes. They are also responsible for the resolution of any issues that remain unresolved at the Executive Board level.

## Implementation Working Groups

Working Groups will be established by the Executive Board to co-design and discuss the implementation of agreed projects and commitments. The Working Groups will also provide technical and strategic advice to the Executive Board.

## Executive Implementation Board

The Executive Implementation Board provides strategic oversight of delivery of all City Deal initiatives including briefings to the Leadership Group on progress, emerging risks and opportunities as required. They also agree membership and terms of reference for Implementation Working Groups and provides strategic oversight to the implementation of the City Deal.

## Industry Reference Group

The Industry Reference Group provides a forum for interested business, industry, research and community leaders and representatives to discuss and guide the implementation of the Deal.





# Monitoring and Measuring

Over the next 20 years, the success of the SEQ City Deal will be monitored through a series of indicators and evaluation metrics. From an initial baseline, it is anticipated these metrics will be adapted and reframed in response to emerging trends as well as expansion and evolution of the Deal over time. This ongoing assessment will be complemented by the monitoring of individual commitments within the Deal in line with the City Deal Implementation Plan. City Deal progress reports will be released on an annual basis, complemented by a formal evaluation three years after the implementation of the SEQ City Deal commences. The formal evaluation process provides opportunity to review the Deal to ensure it continues to meet the region's growth and priorities for the future.

YEAR	MILESTONE
1 - 2022	Signing of City Deal and Implementation Planning
2 - 2023	Annual Progress Reporting commences
3 - 2024	Formal evaluation review
20 - 2042	Completion of SEQ City Deal

Enduring tri-lateral governance	
<b>LONG-TERM GOVERNANCE</b>	Deal Partners will establish a long-term governance arrangement to oversee the delivery of the City Deal and the enduring growth and sustainability of South East Queensland.
<b>IMPLEMENTATION PLAN</b>	Deal Partners will publish an Implementation Plan by the end of 2022. The Implementation Plan will clearly define how these commitments will be delivered, when they will be delivered and who will be responsible for its delivery. This Plan will be reviewed as required throughout the life of the Deal.
<b>EVALUATION REVIEW</b>	City Deal will be formally evaluated after three years to confirm commitments are delivered consistent with the objectives of the Deal.
<b>ANNUAL PROGRESS REPORTS</b>	City Deal progress reports will be released on an annual basis to track the progress of the Deal.
<b>KEY PERFORMANCE METRICS</b>	To monitor the impact of the commitments delivered through the SEQ City Deal, parties will agree and publish key performance indicators and evaluation metrics. These metrics will consider the Deal's impact on housing, jobs and skills, transport, connectivity and liveability.
<b>WORK WITH INDIGENOUS ORGANISATIONS TO MAXIMISE OPPORTUNITIES</b>	The Deal will support Indigenous employment and participation in the delivery of the City Deal as a key priority. City Deal Partners will work together to identify and implement measures, including the use of targets for Indigenous employment, as well as procurements and supplier use through Indigenous businesses.

# Credits

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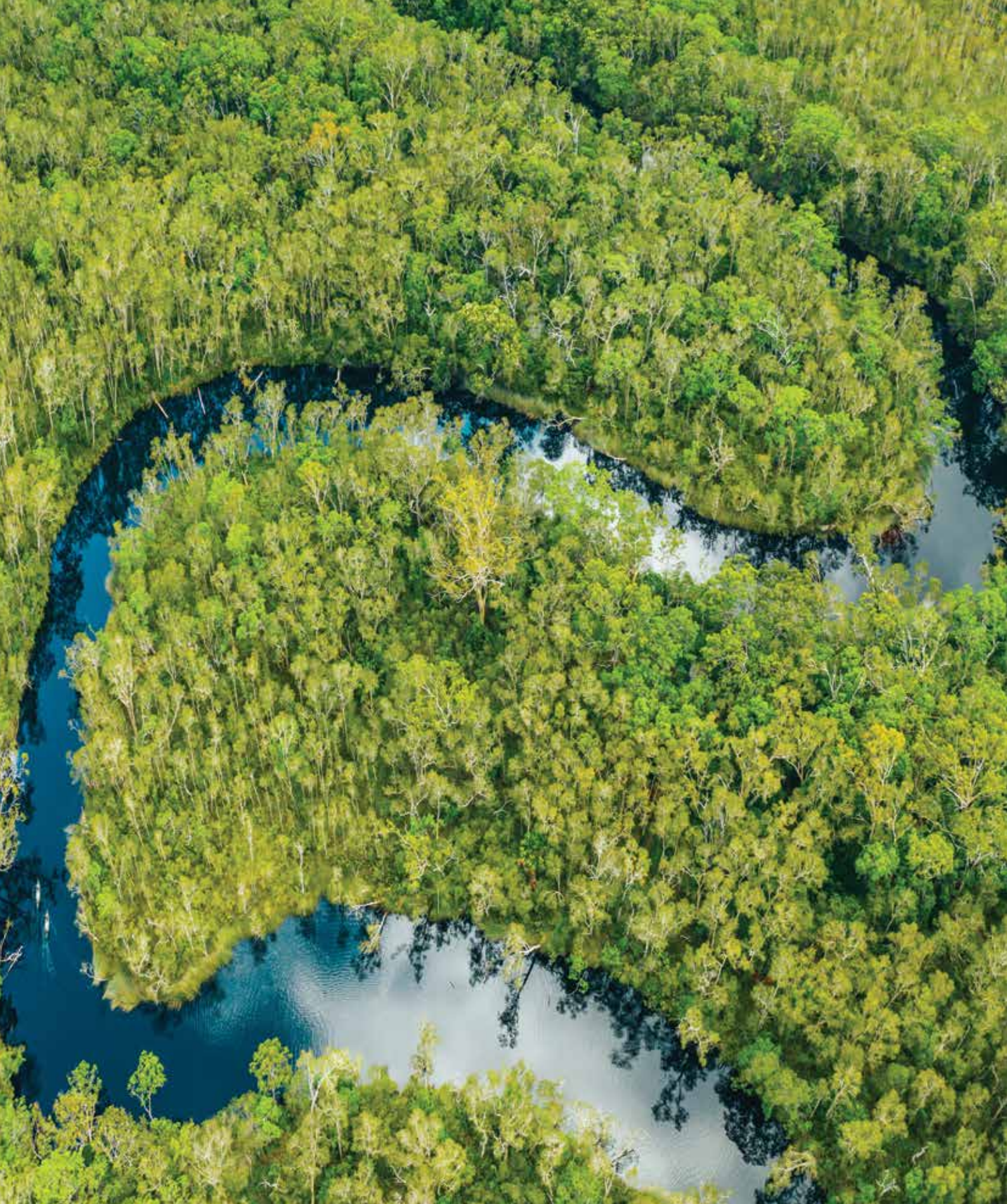
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